



**Board of Trustees, District No. 20  
Walla Walla Community College  
Special Board Meeting  
Board Room (161) | WWCC Walla Walla Campus  
Monday | March 9, 2026 | 1:00 p.m.**

To connect to the Monday, March 9, 2026 Special Board Meeting virtually, go to ZOOM:  
<https://wwcc-edu.zoom.us/j/86779191097> or dial-in: 253/215-8782.

**Special Board Meeting Agenda**

**All Times Are Estimates**

- |                  |  |                |
|------------------|--|----------------|
| <b>1:00 p.m.</b> | <b>Call to Order</b><br><i>Mr. Bill Warren, Chair</i>  |                |
| <b>1:01 p.m.</b> | <b>Budget Scenarios</b><br><i>Dr. Chad Hickox, Mr. Patrick Sisneros, Ms. Lori Peterson</i>   | <b>Discuss</b> |
| <b>2:30 p.m.</b> | <b>Strategic Direction</b><br><i>Dr. Hickox</i>  | <b>Discuss</b> |
| <b>2:40 p.m.</b> | <b>Break</b>   |                |
| <b>2:45 p.m.</b> | <b>Public Comment</b><br><i>Persons wishing to express their views on any matter must sign up in advance and are limited to three minutes.</i> |                |
| <b>3:00 p.m.</b> | <b>Adjournment</b>   |                |



# March 9, 2026

## Board of Trustees Meeting





# Welcome

## Topics for today's Town Hall:

- Recap of the current budget situation
- Overview of WWCC operating budget
- Synopsis of Budget Council recommendations
- Clarkston and Walla Walla campus costs
- Three Clarkston budget scenarios
- Key dates
- Review of decision-making processes and timelines



# Currently addressing two main financial pressures affecting our operating budget:

## 1. **Structural Budget Issues (more \$ going out than coming in)**

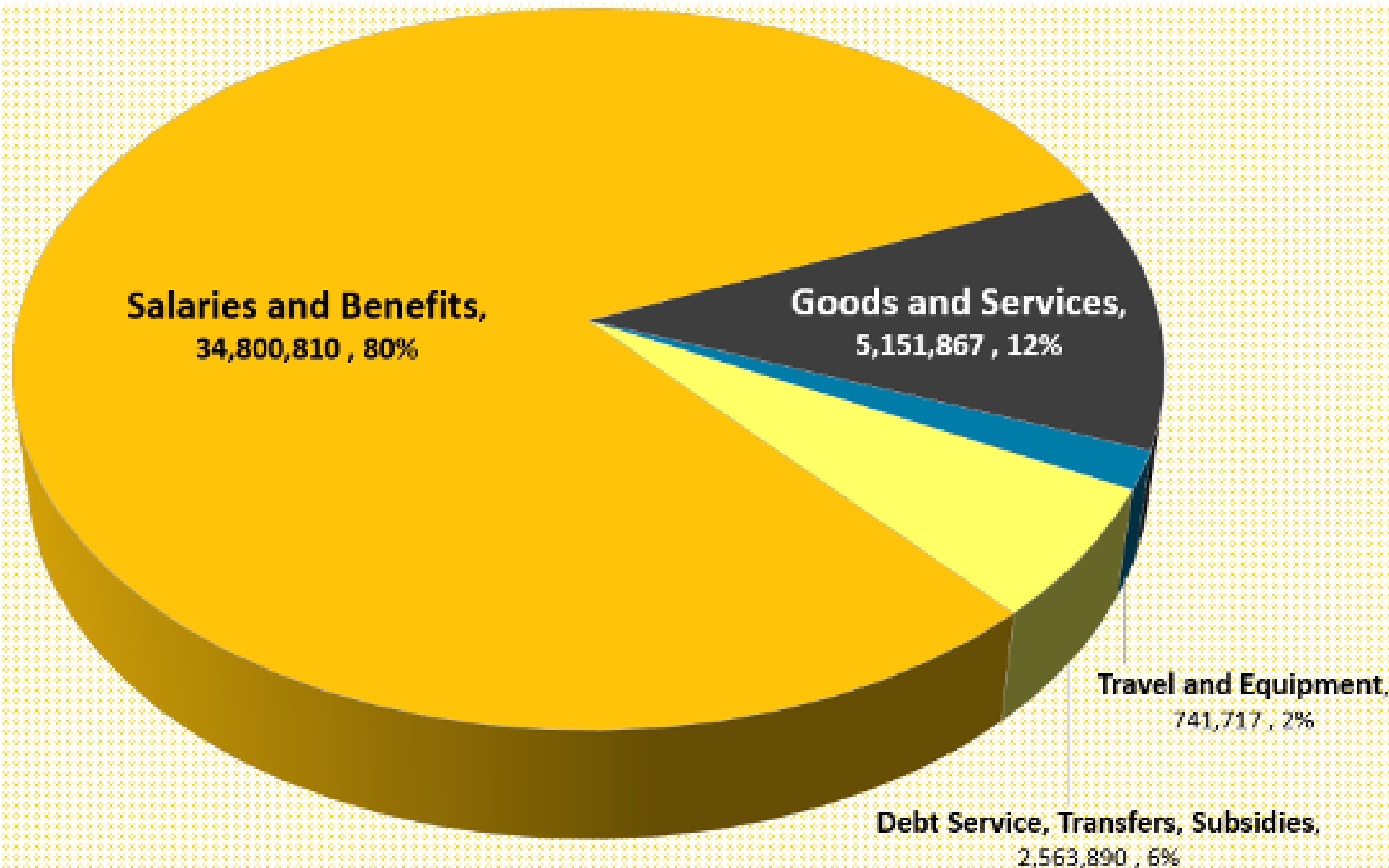
- a. Deficit of \$800,000 carried forward from FY26 budget
- b. Personnel and utilities costs rising
- c. Cost of maintaining current positions in FY27 is projected to increase by about \$1 million

## 2. **Allocation Model and State Funding Changes**

- a. State budget proposals include approximately 1.5% reduction of funding
- b. Only partial cost-of-living adjustments
- c. Allocation model



# WWCC Operating Budget



**Personnel Costs are 80% of the FY2026 Operating Budget**

**The rollforward cost of current positions into FY2027 is approximately \$1m**

**Year 1 model-change reduction is approximately \$500k**

**Structural deficit from FY2026 budget approx. \$800k**

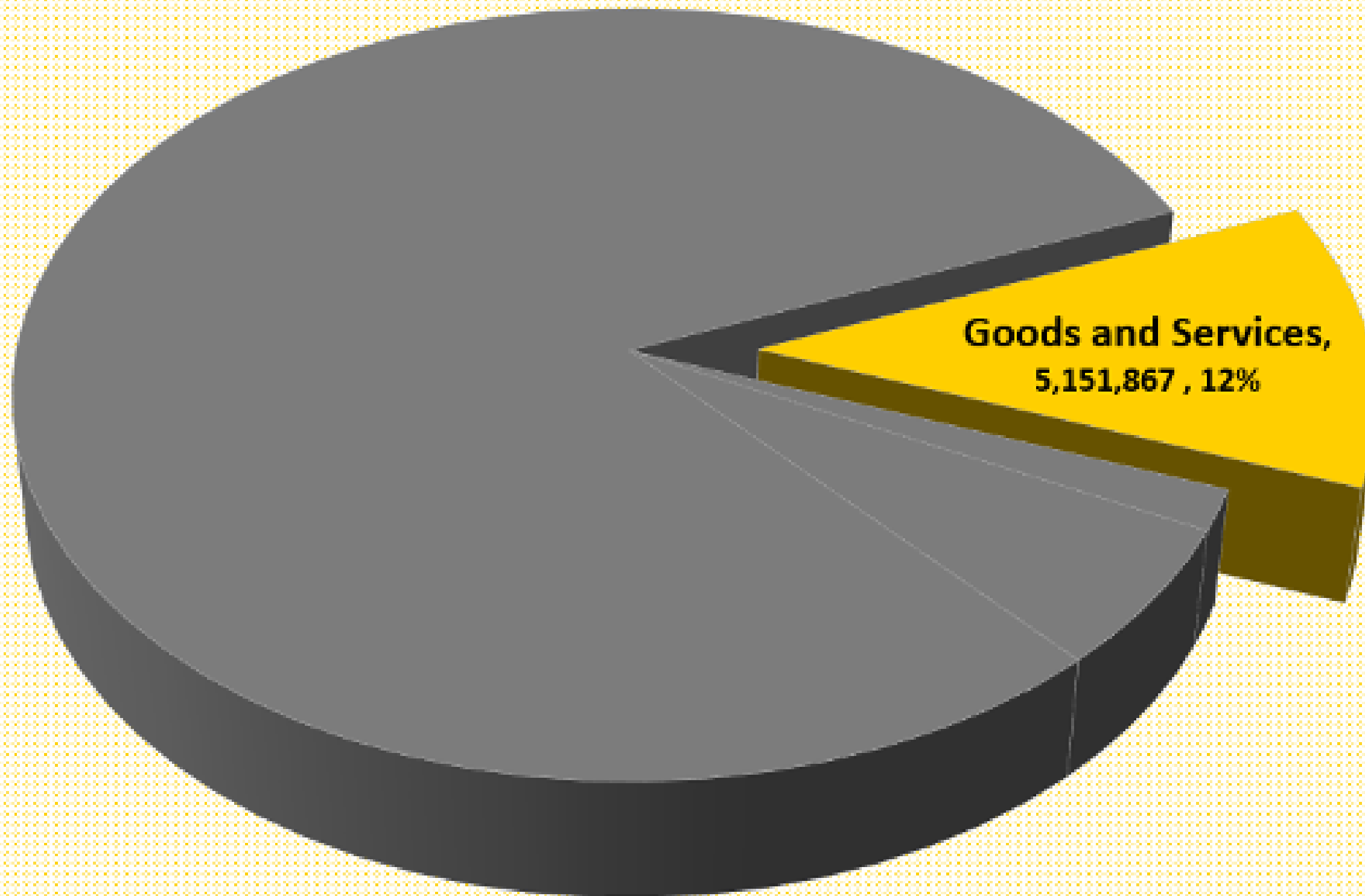
**Governor's proposed budget includes 1.5% across-the-board reduction and funds COLAs at 79% (approx. \$600k)**

**\$250k in personnel costs must move out of course fees in FY2027**

**\$383k in positions on Perkins funding – some or all move to base in FY2027**



# WWCC Operating Budget



**Of the \$5.15 Budgeted for Goods and Services in FY2026:**

**\$1.26m for annual utility costs**

**\$1.17m in program consumables and equipment funded by student fees**

**\$950k in software renewals**

**\$250k for license and subscription renewals, council memberships, and insurance premiums**

**\$250k for faculty and staff professional development (per CBAs)**

**\$300k for advertising and HR costs**

**\$97k for service contracts on facilities equipment**

**\$366k in other assorted fixed costs (equipment rentals, audit fees, etc)**



# WWCC Operating Budget

**WWCC's total annual operating Expenditures are typically between 95 and 100 percent of annual revenue received**

**In the last 2 years (FY2024 and FY2025), WWCC spent 100% of annual revenue PLUS over \$700k of reserves to fund regular operations**

## **Meanwhile.....**

- We struggle to provide adequate resources to programs**
- Our IT infrastructure is severely under funded**
- We have deferred maintenance issues that visibly detract from our campus in several areas (for example in the workforce shop areas, our iconic Dome)**
- We need to invest in our Center for Teaching and Learning to support quality online course development/expansion**

# Budget Council Recommendations

**Non-Instructional Dashboard**

**Instructional Dashboard**

**The Bistro**

**Athletics**

**Continuing and Community Education**

**Clarkston**

**Other General Recommendations**



# FY2025 Actual Costs Comparison

<i>Operating Budget Only</i>	Clarkston In Person	Walla Walla In Person	Online
<b>Costs:</b>			
Personnel (Salary/Benefits)	4,256,819	28,230,426	3,733,652
Debt Service on Buildings	234,250	544,969	
Utilities	168,202	1,108,153	
Goods and Services	110,905	6,476,611	
Equipment	36,430	1,320,426	
Travel	16,110	230,441	
<i>Salary Adjustment for Online Courses</i>	<i>(718,045)</i>	<i>(3,015,607)</i>	
<b>Adjusted Total:</b>	<b>4,104,671</b>	<b>34,895,419</b>	<b>3,733,652</b>
<b>Indirect Cost (applied to Clarkston and Online)</b>			
Clarkston Indirect 7.45% of Clarkston Adjusted Total*	305,679	(305,679)	
Online Indirect 42.2% of WW Adjusted Total, less Clarkston Indirect		(14,596,871)	14,596,871
<b>Estimated Cost (Gross)</b>	<b>4,410,349</b>	<b>19,992,870</b>	<b>18,330,523</b>
Estimated tuition, fee, and Running Start Revenue	827,349	5,965,022	5,427,255
<b>Estimated Cost (Net)</b>	<b>3,583,000</b>	<b>14,027,848</b>	<b>12,903,267</b>
FY2025 Running Start and State AAFTES	166	1,121	940
<b>Net Cost per AAFTES</b>	<b>21,605</b>	<b>12,517</b>	<b>13,721</b>



# FY2027 Estimated Costs Comparison – Scenario 1

*No change to operations*

<i>Operating Budget Only</i>	Clarkston In Person	Walla Walla In Person	Online
<b>Costs:</b>			
Personnel (Salary/Benefits)	3,715,478	31,320,647	3,464,377
Debt Service on Buildings	230,500	501,910	
Utilities	183,340	1,079,805	
Goods and Services	162,225	5,481,978	
Equipment	24,937	566,780	
Travel	14,844	135,156	
<i>Salary Adjustment for Online Courses</i>	<i>(368,186)</i>	<i>(3,096,191)</i>	
<b>Adjusted Total:</b>	<b>3,963,138</b>	<b>35,990,085</b>	<b>3,464,377</b>
<b>Indirect Cost (applied to Clarkston and Online)</b>			
Clarkston Indirect 7.45% of Clarkston Adjusted Total*	224,286	(224,286)	
Online Indirect 42.2% of WW Adjusted Total, less Clarkston Indirect		(15,093,167)	15,093,167
<b>Estimated Cost (Gross)</b>	<b>4,187,424</b>	<b>20,672,632</b>	<b>18,557,544</b>
Estimated tuition, fee, and Running Start Revenue	516,561	5,965,022	5,427,255
<b>Estimated Cost (Net)</b>	<b>3,670,863</b>	<b>14,707,610</b>	<b>13,130,289</b>
FY2025 Running Start and State AAFTES	124	1,121	940
<b>Net Cost per AAFTES</b>	<b>29,652</b>	<b>13,124</b>	<b>13,962</b>

\*Indirect rate based on pro-rata share of AAFTE



# FY2027 Estimated Costs Comparison – Scenario 2

*Nursing and Allied Health only, plus positions necessary to support program and campus operations*

<i>Operating Budget Only</i>	Clarkston In Person	Walla Walla In Person (all programs)	Online
<b>Costs:</b>			
Personnel (Salary/Benefits)	2,058,677	31,320,647	3,464,377
Debt Service on Buildings	230,500	501,910	
Utilities	100,000	1,163,145	
Goods and Services	121,818	5,522,385	
Equipment	-	591,717	
Travel	13,865	136,135	
<i>Salary Adjustment for Online Courses</i>	-	<i>(3,464,377)</i>	
<b>Adjusted Total:</b>	<b>2,524,860</b>	<b>35,771,561</b>	<b>3,464,377</b>
<b>Indirect Cost (applied to Clarkston and Online)</b>			
Clarkston Indirect 7.45% of Clarkston Adjusted Total*	142,890	(142,890)	
Online Indirect 42.2% of WW Adjusted Total, less Clarkston Indirect		(15,035,300)	15,035,300
<b>Estimated Cost (Gross)</b>	<b>2,667,750</b>	<b>20,593,372</b>	<b>18,499,677</b>
Estimated tuition, fee, and Running Start Revenue	308,357	5,965,022	5,427,255
<b>Estimated Cost (Net)</b>	<b>2,359,392</b>	<b>14,628,350</b>	<b>13,072,421</b>
FY2025 Running Start and State AAFTEs	60	1,121	940
<b>Net Cost per AAFTEs</b>	<b>39,640</b>	<b>13,053</b>	<b>13,901</b>

*\*Indirect rate based on pro-rata share of AAFTE*



# FY2027 Clarkston vs. Walla Walla Nursing and Allied Health Program

	<u>Clarkston</u>	<u>Walla Walla</u>
Personnel (Salary/Benefits):	\$1,748,332	\$2,738,036
Goods and Services	\$118,113	\$235,174
Equipment	\$3,176	\$6,323
Travel	\$9,216	\$18,350
Gross cost	\$1,878,836	\$2,997,883
Estimated tuition and fee revenue:	\$308,357	\$613,968
Net cost:	\$1,570,479	\$2,383,915
AAFTES:	60	119
<b>Net cost per AAFTE:</b>	<b>\$26,386</b>	<b>\$20,116</b>

Cost of Dean and Assistant Dean  
have been split between  
campuses in this comparison

Goods and Services, Equipment,  
and Travel costs are FY25 actual  
costs pro-rated between  
campuses based on AAFTES



# Summary – Scenario 1

## Scenario 1 - FY27 Rollforward cost estimate (no changes)

	<u>Clarkston</u>	<u>Walla Walla</u>	<u>Online</u>
Estimated Cost (Gross):	\$4,187,424	\$20,672,632	\$18,557,544
Estimated Cost per AAFTE:	\$33,824	\$18,447	\$19,734
Estimated tuition, fee and Running Start revenue:	\$516,561	\$5,965,022	\$5,427,255
Net cost:	\$3,670,863	\$14,707,610	\$13,130,289
Net cost per AAFTE:	\$29,652	\$13,124	\$13,962

## Scenario 1 – Clarkston Change vs. FY26 Budget

Estimated Cost: \$23,488 Increase

Estimated tuition, fee and  
Running Start revenue: No change

**Net Cost Increase: \$23,488**

Net cost per AAFTE: \$7,658/AAFTE Increase



# Summary – Scenario 2

## Scenario 2 - FY27 Rollforward cost estimate (Nursing and Allied Health only)

	<u>Clarkston</u>	<u>Walla Walla</u>	<u>Online</u>
Estimated Cost (Gross):	\$2,667,750	\$20,593,372	\$18,499,677
Estimated Cost per AAFTE:	\$44,821	\$18,376	\$19,672
Estimated tuition, fee and Running Start revenue:	\$308,357	\$5,965,022	\$5,427,255
Net cost:	\$2,359,392	\$14,628,350	\$13,072,421
Net cost per AAFTE:	\$39,640	\$13,053	\$13,901

## Scenario 2 – Clarkston Change vs. FY26 Budget

Estimated Cost:	\$1,496,187 Decrease
Estimated tuition, fee and Running Start revenue:	\$208,204 Decrease
<b>Net Cost Savings:</b>	<b>\$1,287,983</b>
Net cost per AAFTE:	\$10,140/AAFTE Increase



# Summary – Scenario 3

## Scenario 3 – Full Closure

	<u>Clarkston</u>	<u>Walla Walla</u>	<u>Online</u>
Estimated Cost:	\$232,500	\$20,534,420	\$18,388,866
Estimated Cost per AAFTE:	\$0	\$18,447	\$19,734
Estimated tuition, fee and Running Start revenue:	\$0	\$5,965,022	\$5,427,255
Net cost:	\$232,500	\$14,569,398	\$12,961,611
Net cost per AAFTE:	\$0	\$13,001	\$13,783

*Scenario 3 savings estimate does not include any potential grounds, security, maintenance, or utilities costs that would continue while WWCC owns the campus and buildings.*

*Estimated cost shown is the 2027 debt service payment for financed buildings*

## Scenario 3 – Clarkston Change vs. FY26 Budget

Estimated Cost:	\$3,708,408 Decrease
Estimated tuition, fee and Running Start revenue:	\$516,561 Decrease

**Net Savings: \$3,191,847**





# Key Dates

- **March 13:** an all-college Town Hall meeting
- **March 25:** regularly-scheduled Board of Trustees meeting with possible action on budget scenarios
- **April 29:** regularly-scheduled Board of Trustees meeting with budget implementation plan to be presented
- **May 27:** regularly-scheduled Board of Trustees meeting including first-reading of the proposed budget
- **June 24:** regularly-scheduled Board of Trustees meeting, second-reading and adoption of the proposed budget



# Budget Plan Timeline - Year 1



**December**

Continued data collection

**March**

- ELT reviews and analyzes recommendations
- Consultation with Board, Unions, and other affected parties

**January - February**

Refine analysis and develop recommendations for ELT

**April - June**

Implementation planning

**February - March**

Recommendations are delivered to College Council and ELT

**July 1**

Budget and structural changes go into effect



**QUESTIONS**

