

All Times Are Estimates

Call to Order

11:00 a.m.

Board of Trustees, District No. 20 Walla Walla Community College Rooms 185A, B, C WWCC Walla Walla Campus Wednesday | September 18, 2019 | 11:00 a.m.

Study Session

11:00 a.m.	Tour New Education Building at North Campus (WSP) Washington State Penitentiary		
12:30 p.m.	Travel to WWCC Walla Walla Campus		
12:45 p.m.	Lunch Break		
	Board Meeting		
All Times Are Est	imates		
1:30 p.m.	Approval of Agenda Mr. Don McQuary, Chair	Action	
1:32 p.m.	Consent Agenda Mr. McQuary 1. June 26, 2019 Board Meeting Minutes 2. August 29, 2019 Board Meeting Minutes 3. Personnel Report 4. Preliminary Fall 2019 Enrollment Report	Action	Tab 1 Tab 2 Tab 3 Tab 4
1:35 p.m.	2018-19 Year-End Financial Report Ms. Peggy Lauerman		Tab 5
1:45 p.m.	Approval of 2019-20 WWCC Operating Budget Dr. Derek Brandes, Ms. Lauerman	Action	Tab 6
2:05 p.m.	Preparation for President's Evaluation <i>Mrs. Sherry Hartford</i>	Discuss	Tab 7
2:15 p.m.	President's Report Dr. Brandes	Discuss	
2:25 p.m.	Board of Trustees: Election of 2019-20 Officers	Action	
2:35 p.m.	Board Reports / Remarks		

Discuss

New and Unscheduled Business

2:40 p.m.

2:45 p.m. Public Comment

Persons wishing to express their views on any matter must sign up in advance and are limited to three minutes.

3:00 p.m. Recess to Executive Session to Review the Performance of a

Public Employee

3:30 p.m. Adjourn

Board of Trustees Meeting Minutes Community College District No. 20 Walla Walla Community College

The Board of Trustees of Community College District Number 20 met in regular session on Wednesday, June 29, 2019, in the Board Room on the Walla Walla Community College Walla Walla Campus. Mr. Don McQuary called the meeting to order at 11:00 a.m.

Trustees present: Mr. Don McQuary

Mr. Tim Burt

Mr. Sergio Hernandez

Mr. Bill Warren

Administrators present: Dr. Derek Brandes, President

Mr. Doug Bayne, Vice President, Advancement

Mrs. Sherry Hartford, Vice President, Human Resources

Dr. Chad Hickox, Vice President, Instruction

Mr. Jerry Anhorn, Dean, Workforce Education & BAS Programs

(via Zoom)

Ms. Kathy Adamski, Dean, Health Science Education
Ms. Jessica Cook, Executive Director, WWCC Foundation
Ms. Denise Kammers, Dean, Corrections Education CRCC
Dr. Richard Middleton-Kaplan, Dean, Arts & Sciences, Criminal

Justice, Early Childhood & Parenting Education, and Human &

Social Services

Dr. Chad Miltenberger, Dean, WWCC Clarkston Campus Dr. Nick Velluzzi, Acting Assistant Vice President, Enrollment

Management

Also present: Mr. Steven Foster, Assistant Attorney General

Mr. Bryan Ovens, Assistant Attorney General

Ms. Jerri Ramsey, Recording Secretary

Mr. Dave Stockdale, Director of the Water & Environmental

Center & Workforce Initiatives (via Zoom)

Approval of Agenda.

It was moved and seconded to approve the agenda for the June 26, 2019 Board of Trustees meeting, as presented. *Motion carried*.

Partnership with Bordeaux Sciences Agro. Marcus Rafanelli reported on the agreement between WWCC and the French university Bordeaux Sciences Agro (National School of Agronomic Sciences) whereby eligible WWCC students, upon completing their Associate of Science degree, may then study in France and complete their Bachelor's degree. Mr. Rafanelli also reported he was awarded the Powers Sabbatical Scholarship by the Washington Wine Industry Foundation which provided him the opportunity to travel to France to learn about oak; specifically, oak forest management and oak barrel production.

Update on Kenya and Rwanda Recruiting. Mr. Anhorn and Mr. Stockdale joined the meeting from Nairobi via Zoom to provide an update on their recruitment efforts in Kenya.

Consent Agenda.

Mr. Burt moved and Mr. Warren seconded that the consent agenda items be approved or accepted, as appropriate: 1) April 17, 2019 Board Meeting Minutes; 2) May 3, 2019 Special Board Meeting Minutes; 3) May 15, 2019 Board Meeting Minutes; and 4) June 10, 2019 Special Board Meeting Minutes. *Motion carried*.

Enrollment Report. Dr. Velluzzi reported the Interim Spring Quarter enrollment showed state supported FTE at 2,197, down 9% from the close of the previous spring, and Preliminary Summer Quarter updated to the date of the meeting was reporting 584 FTE, down 18% from the close of the previous summer. Ms. Kathy Adamski explained the new mandate from the Nursing Commission restricting the College from educating LPNs during the summer, which impacted the summer enrollment. Dr. Velluzzi also highlighted planned changes in enrollment outreach and recruitment.

Approval of 2019-20 Student Services and Activities Fee Budgets.

Clarkston Campus and Walla Walla Campus.

Mr. Hernandez moved and Mr. Burt seconded to approve both the 2019-20 Clarkston Campus and Walla Walla Campus Student Services and Activities Fee Budgets as presented. *Motion carried*.

Approval of 2019-20 Tuition Schedules and Student Program Fees.

> 2019-20 Tuition Schedules.

Mr. Hernandez moved and Mr. Burt seconded to approve the 2019-20 Tuition Schedules – both Upper and Lower Divisions – as presented. *Motion carried*.

> 2019-20 Student Program Fees.

Mr. Warren moved and Mr. Hernandez seconded to approve the 2019-20 Student Fee Schedule, as presented. *Motion carried*.

2019-2020 Operating Budget Study Session.

- Budget Facts and Assumptions
- Comparison, Estimated Revenue
- Comparison, Estimated Expenses
- Summary, Grants and Contracts

In a review of the first read of the proposed 2019-2020 Operating Budget, Dr. Brandes detailed the Budgeting Facts and Assumptions, Estimated Operating Revenue Comparisons, Estimated Expense Comparisons, and a summary of the Grants, Contracts, and Fiscal Agent Agreements. The First Read of the proposed Operating Budget indicated Total Revenues of \$32,915,701, Total Expenditures of \$34,523,509, and use of \$125,000 of Carry Forward and \$1,482,808 of Reserves / Fund Balance. Dr. Brandes noted the final proposed 2019-20 Budget would be presented for approval at the September 18, 2019 Board Meeting. The Board discussed the use of reserves and reserve policy.

Approval of 2019-20 Athletics Budget.

Mr. Burt moved and Mr. Hernandez seconded to approve the 2019-20 Athletics Budget as presented. *Motion carried*.

Approval of the 2019-2020 Preliminary Operating Budget.

Mr. Warren moved and Mr. Hernandez seconded to approve the 2019-20 Preliminary Operating Budget First Read for now and balance it with reserves, as presented. *Motion carried*.

President's Report. Dr. Brandes reviewed all the projects completed on the campuses within the compressed timeframe of a June 30 deadline and congratulated the college Facilities Crew for the efforts.

Board Reports / Remarks

➤ 2019 ACT Spring Conference. Mr. McQuary reported the ACT Spring Conference was a success, that the participants enjoyed their time in Walla Walla and on the campus, and thanked everyone involved for their efforts.

New and Unscheduled Business. None.

Public Comment. None.	
Adjournment. The meeting adjourned at 1:55	p.m.
ATTEST:	Derek R. Brandes, President
Mr. Don McQuary, Chair	
Board of Trustees	

Board of Trustees Meeting Minutes Community College District No. 20 Walla Walla Community College

The Board of Trustees of Community College District Number 20 met in regular session on Thursday, August 29, 2019, in the Water & Environmental Center on the Walla Walla Community College Walla Walla Campus. Mr. Don McQuary called the meeting to order at 1:00 p.m.

Trustees present: Mr. Don McQuary

Mr. Tim Burt

Mrs. Darcey Fugman-Small Mr. Sergio Hernandez

Mr. Bill Warren

Administrators present: Dr. Derek Brandes, President

Mr. Jerry Anhorn, Acting VP of Strategic Initiatives, Workforce,

And Operations

Mrs. Sherry Hartford, Vice President, Human Resources

Dr. Chad Hickox, Executive Vice President/Provost

Ms. Peggy Lauerman, Acting Vice President, Business Services

Ms. Kathy Adamski, Dean, Health Science Education Mr. Brent Caulk, Dean, Corrections Education, WSP

Ms. Jessica Cook, Executive Director, WWCC Foundation Dr. Richard Middleton-Kaplan, Dean, Arts & Sciences, Criminal

Justice, Early Childhood & Parenting Education, and Human &

Social Services

Dr. Nick Velluzzi, Vice President, Enrollment Services

Ms. Cindy Walker, Dean, Workforce Education

Also present: Ms. Margarita Banderas, Director, Equity, Diversity, & Inclusion

Ms. Lisa Chamberlin, Director, eLearning

Mr. Shane Loper, Executive Director, Facilities & Capital Projects

Ms. Susie Pearson, Dean, Transitional Studies Mr. Bryan Ovens, Assistant Attorney General

Ms. Jerri Ramsey, Recording Secretary

Ms. Nadine Stecklein, Director, Student Life

Mr. Dave Stockdale, Director, Water & Environmental Center & Workforce Initiatives (via Zoom)

Approval of Agenda.

Mrs. Fugman-Small moved and Mr. Hernandez seconded to approve the agenda for the August 29, 2019 Board of Trustees meeting, as presented. *Motion carried*.

Consent Agenda.

Mr. Burt moved and Mrs. Fugman-Small seconded that the consent agenda items be approved or accepted, as appropriate:
1) Personnel Report; 2) 2018-19 Final Annualized Enrollment Report; and 3) Final Summer 2019 Enrollment Report. *Motion carried*.

Consider Approval of Resolution #19-08-01 Requesting Temporary Waiver from High School Graduation Requirements. Dr. Hickox presented the resolution explaining it would allow students in graduating classes beginning in 2021 and returning to college to meet the same graduation requirements adopted by the local school districts vs the higher 24-credit requirement legislated to start with the graduating class of 2019.

Mr. Burt moved and Mr. Warren seconded that the Board approve Resolution #19-08-01 regarding a temporary waiver from high school graduation requirements as presented and attached to these minutes. *Motion carried*.

2019-20 WWCC Operating Budget – First Read. Dr. Brandes introduced Peggy Lauerman as the Interim Vice President of Business Services. Ms. Lauerman noted a final, detailed operating budget would be presented for the Board's approval at the September Board meeting and reviewed updated financial information for the year ending June 30, 2019, including: Local funds operating margin both with and without reserves; operating funds reserves to operating expenditures for the period 2011 to 2019; the reliance on reserves for the period 2014-15 to 2018-19; and revised 2019-20 budget assumptions of \$33,473,122 in expenditures, \$31,883,123 in revenues, and use of \$1,589,999 in reserves.

Preparation for President's Evaluation. Mrs. Hartford reviewed with the Board the document to be used in the annual evaluation of the President as well as the process that would be followed; noting if the Board wished to make any changes, they would be incorporated and the final document and process would be presented to the Board at the September Board meeting.

President's Report. Dr. Brandes reported the College had received an additional \$25,000 Job Skills grant to be used toward the Industrial Maintenance Training program in Burbank.

Shane Loper provided an overview of the upcoming and in-progress capital projects occurring on both the Walla Walla and Clarkston campuses.

Dr. Hickox reviewed the upcoming two-week Fall Conference.

Dr. Brandes reported, with the approval of the Board, the September 18, 2019 Board of Trustees meeting would be held on the Walla Walla campus vs the Clarkston campus. By consensus, the Board approved.

Board Reports / Remarks. None.

Review to Executive Session to Review the Performance of a Public Employee. At 2:00 p.m. the Board recessed to Executive Session to review the performance of a public employee with an anticipated return time of 3:00 p.m. The Board returned to open session at 3:00 p.m. and Mr. McQuary reported no action had been taken during the Executive Session.

New and Unscheduled Business.	None.
Public Comment. None.	
Adjournment. The meeting adjourn	ned at 3:05 p.m.
ATTEST:	Derek R. Brandes, President
Mr. Don McQuary, Chair	
Board of Trustees	

COMMUNITY

Walla Walla Community College

Resolution 19-08-01

Whereas, Walla Walla Community College (WWCC) grants high school diplomas through the adult high school completion program, and

Whereas, WWCC ensures that students complete the minimum graduation requirements that pertain to their graduating class (as determined by the date they entered ninth grade), set forth in WAC Chapter 180-51, and

Whereas, in 2014, WAC 180-51-068 implemented a 24-credit graduation requirement beginning with the Class of 2019 (students entering ninth grade on or after July 1, 2015), and

Whereas, due to the significant change in requirements, WAC 180-51-068 also allows districts to apply for a temporary waiver from these requirements, and

Whereas, the temporary waiver from high school graduation requirements allows a public school, private school, or community college to delay implementation of the 24-credit graduation requirements in WAC 180-51-068. By utilizing this waiver, students will need to meet the requirements of WAC 180-51-067 rather than the requirements of WAC 180-51-068. For Walla Walla Community College, this allows for alignment with local high schools that are using the lower requirements and increased access to high school diploma completion for our students.

Now, Therefore, Be It Resolved, that the Walla Walla Community College Board of Trustees does hereby approve a resolution, as required by WAC 180-51-068, to request a temporary waiver from the high school graduation requirements directed by Chapter 217, Laws of 2014 (E2SSB 6552) beginning with the graduating class of 2021, instead of the graduating class of 2019.

Passed and Adopted in Open Meeting by the Board of Trustees of Walla Walla Community College, District No. 20, this 29th day of August, 2019.

Board of Trustees

Walla Walla Community College

Chair of the Board

WALLA WALLA COMMUNITY COLLEGE

MEMORANDUM

DATE: September 12, 2019

TO: Board of Trustees

FROM: Sherry Hartford, Vice President of Human Resources

SUBJECT: Personnel Update

Retirements/Resignations/Separations, August 2019 Anderson, Brenda – FTF, Nursing Elgin, Nicholas - Custodian 2



Walla Walla Community College

500 Tausick Way Walla Walla, WA 99362-9267 (509) 522-2500 FAX (509) 527-4800

DATE: September 12, 2019

TO: Board of Trustees

FROM: Dr. Nick Velluzzi

RE: Preliminary Fall Quarter Enrollment

The corresponding tab provides a preliminary enrollment report for Fall Quarter 2019.

- State-supported enrollment for Fall Quarter is reporting 2,188 FTE, a decline of 179 FTE
 (about 7.5%) from the close of Fall Quarter 2018. The last day to register for Fall Quarter
 is 18 September.
- Due to the lagged timing of enrolling students in corrections education, contract enrollment is reporting 326 FTE. By the time of the regular October enrollment report, corrections education programs will have enrolled students, resulting in more robust contract enrollment.
- Self-support enrollment is reporting 10 FTE, which is down from 31 last Fall Quarter. Self-support enrollment will increase over the course of the quarter.
- Enrollment in the Bachelors of Applied Science (BAS) programs is reporting 44 FTE, up from 3 FTE last fall.
- International Programs is reporting 9 FTE for Fall Quarter 2019, which is down from 20 FTE last fall.

FTE by Funding Source

		201	16-17 Self		Ī	201	17-18 Self		I	20:	18-19 Self		I	20:	19-20 Self	
		Contract	support			Contract	support			Contract	support			Contract	support	
	State FTE	FTE	FTE	Total FTE	State FTE	FTE	FTE	Total FTE	State FTE	FTE	FTE	Total FTE	State FTE	FTE	FTE	Total FTE
summer	699	1,051	L	44 1,79	793	1,078	3 29	1,900	689	889	9 4	1 1,619	561	971	36	1,568
fall	2,691	1,483	3	29 4,203	2,583	1,401	1 33	4,017	2,367	7 1,347	7 3	1 3,745	2,188	326	10	2,524
winter	2,637	1,438	3	19 4,094	2,566	1,407	7 29	4,002	2,371	1,353	3 2	9 3,753	3			
spring	2,473	1,408	3	17 3,898	2,402	1,381	19	3,802	2,199	1,343	1 4	0 3,580)			
Total	8,500	5,380) 1	09 13,989	8,344	5,267	7 110	13,721	7,626	4,930	14	1 12,697	2,749	1,29	7 46	4,092
AAFTE	2,833	1,793	3	36 4,663	2,781	1,756	37	4,574	2,542	1,643	3 4	7 4,232	916	432	. 15	1,364
											51	C- 2040 20	2 4 5 6			

State Allocation Plan for 2019-20:

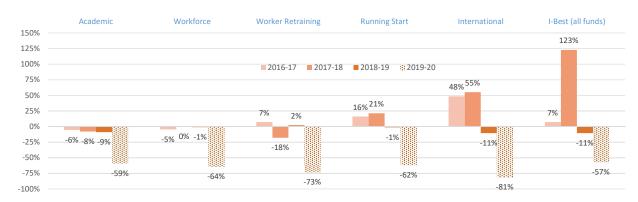
3,159

-71% from target

CI	lange to date	Δ prev.yr.	Δ syrs.	∆ 3-yr av	
	summer	-19%	-20%	-23%	
	g fall	-8%	-19%	-149	

	summer	-19%	-20%	-23%
State	fall	-8%	-19%	-14%
Sta	winter			
	spring			
	annual			
+	summer	9%	-8%	-3%
rac	fall	-76%	-78%	-77%
Contract	winter			
O	spring			
	summer	-12%	-18%	-5%
Self	fall	-67%	-66%	-68%
Self Support	winter			
01	spring			

Annual Change in FTE by Class Intent and Program



FTE Highlights by Class Intent and Funding Program

Duplicative. Do not		2016	-17			2017	-18			2018	-19			2019	-20	
sum to totals	summer	fall	winter	spring												
State																
Academic	270	1,027	1,014	977	285	959	933	851	237	851	859	814	240	886		
ਬੂ Workforce	347	1,187	1,152	1,151	367	1,165	1,147	1,150	309	1,214	1,148	1,119	232	1,118		
Transitional Studies	83	478	471	345	142	459	486	402	142	302	363	266	90	171		
Worker Retraining	130	403	470	449	154	312	371	354	93	380	379	366	102	224		
I-Best**		19	34	42		35	38	29		30	21	47		31		
BAS										3	7	9	4	44		
International	3	13	13	20	11	20	23	22	8	20	19	21	4	9		
Contract																
DOC	1,050	1,225	1,187	1,158	1,078	1,081	1,108	1,081	888	1,018	1,052	1,056	971	36		
Running Start		169	166	153		211	200	181		199	202	183		224		
Alternative HS		72	75	75		85	95	97		97	93	86	9	54		
College in HS		15		13		19		12		14		10				
I-Best**	22	22	19	22	82	73	98	46	63	60	70	68	123			

^{*}Based on course CIP. Transitional studies includes both pre-college and Basic Education for Adults (BEdA) courses.

^{**}All state-funded I-Best enrollments receive a 75% enhancement. Enhancement of contract-funded courses began in 2017-18.

WALLA WALLA COMMUNITY COLLEGE - Final 2018-2019

	2018-2019	May	June		Revenue	% of	Prior Year	% of		
	Approved	Adjusted	Adjusted	Difference	to	Annual	Activity	Prior		
	Budget	Budget	Budget		Date	Budget	to Date	Budget		
REVENUE:										
State Funds:										
Base Allocation	\$15,112,261	\$15,125,748	\$15,581,211	\$455,463	\$15,581,211	100.00%	\$15,421,283	100.00%		
Opportunity Grant	461,412	495,162	495,162	0	495,162	100.00%	508,662	100.00%		
Worker Retraining	1,827,823	2,081,665	2,081,665	•	2,081,665	100.00%	2,007,198	100.00%		
Total State:	\$17,401,496	\$17,702,575	\$18,158,038	\$455,463	\$18,158,038	100.00%	\$17,937,143	100.00%		
Local Funds:										
General:										
Operating Fees	\$7,501,963	\$7,501,963	\$7,501,963	\$0	\$7,239,272	96.50%	\$7,502,251	90.89%		
General Local	2,222,900	2,222,900	2,222,900	0	2,339,797	105.26%	1,751,835	104.56%		
Alternative Education Program	714,240	714,240	714,240	0	681,573	95.43%	576,089	112.96%		
Running Start	1,453,714	1,453,714	1,453,714	0	1,446,553	99.51%	1,167,502	116.35%		
Foundation Support	265,000	265,000	265,000	0	265,000	100.00%	330,000	100.00%		
Corrections EdIndirect Carry-Forward & Use of Reserves	665,285 783,384	671,705 783,384	671,705 783,384	0	671,160 783,384	99.92% 100.00%	656,321 760,784	100.00% 100.00%		
Total General:	\$13,606,486	\$13,612,906	\$13,612,906	\$0	\$13,426,739	98.63%	\$12,744,782	96.63%		
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Self-Support: Community Service	100,000	100,000	100,000	0	147,904	147.90%	107,738	143.65%		
Ancillary Programs	275,000	275,000	275,000	0	188,233	68.45%	253,149	84.38%		
	\$375,000	\$375,000	\$375,000	\$0	\$336,137	89.64%	\$360,887	96.24%		
Total Self Support: Total Local Funds	\$13,981,486	\$13,987,906	\$13,987,906	\$0	\$13,762,876	98.39%	\$13,105,669	96.61%		
Total Local Fullus	φ13,901,400	\$13,967,900	\$13,967,900	ΦΟ	\$13,762,076	90.39%	\$13,103,009	90.01%		
TOTAL REVENUE	\$31,382,982	\$31,690,481	\$32,145,944	\$455,463	\$31,920,914	99.30%	\$31,042,812	98.54%		
	2019 2010	Mov	luno		Evpandituras	Engumbrances	Total	0/ of	Drior Voor	9/ of
	2018-2019 Approved	May Adjusted	June Adjusted	Difference	Expenditures to	Encumbrances	Total Activity	% of Annual	Prior Year Activity	% of Prior
	Approved	Adjusted	Adjusted	Difference	to	to	Activity	Annual	Activity	Prior
EXPENDITURES:				Difference	•					
EXPENDITURES: By Object	Approved	Adjusted	Adjusted	Difference	to	to	Activity	Annual	Activity	Prior
By Object	Approved Budget	Adjusted Budget	Adjusted Budget		to Date	to Date	Activity to Date	Annual Budget	Activity to Date	Prior Budget
	Approved	Adjusted Budget \$18,893,494	Adjusted	Difference (\$41,943) 48,009	to	to	Activity	Annual	Activity	Prior
By Object Salaries and Wages	Approved Budget \$18,774,743	Adjusted Budget	Adjusted Budget \$18,851,551	(\$41,943)	to Date \$18,839,578	to Date \$0	Activity to Date \$18,839,578	Annual Budget 99.94%	Activity to Date \$18,485,034	Prior Budget 99.82%
By Object Salaries and Wages Benefits	Approved Budget \$18,774,743 6,512,944	Adjusted Budget \$18,893,494 6,468,154	Adjusted Budget \$18,851,551 6,516,163	(\$41,943) 48,009	to Date \$18,839,578 6,547,006	to Date \$0 0	Activity to Date \$18,839,578 6,547,006	Annual Budget 99.94% 100.47%	Activity to Date \$18,485,034 6,502,294	Prior Budget 99.82% 102.62%
By Object Salaries and Wages Benefits Rents	Approved Budget \$18,774,743 6,512,944 168,628	Adjusted Budget \$18,893,494 6,468,154 168,628	Adjusted Budget \$18,851,551 6,516,163 168,628	(\$41,943) 48,009 0	\$18,839,578 6,547,006 165,933	to Date \$0 0	\$18,839,578 6,547,006 165,933	Annual Budget 99.94% 100.47% 98.40%	\$18,485,034 6,502,294 165,933	Prior Budget 99.82% 102.62% 92.59%
By Object Salaries and Wages Benefits Rents Utilities	Approved Budget \$18,774,743 6,512,944 168,628 887,730	Adjusted Budget \$18,893,494 6,468,154 168,628 887,730 2,745,825	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730 3,190,021	(\$41,943) 48,009 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034	to Date \$0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034	99.94% 100.47% 98.40% 104.00%	\$18,485,034 6,502,294 165,933 922,214 3,034,760	Prior Budget 99.82% 102.62% 92.59% 102.78%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services *	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090	Adjusted Budget \$18,893,494 6,468,154 168,628 887,730	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730	(\$41,943) 48,009 0 0 444,196	\$18,839,578 6,547,006 165,933 923,269	to Date \$0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269	99.94% 100.47% 98.40% 104.00% 98.72%	Activity to Date \$18,485,034 6,502,294 165,933 922,214	99.82% 102.62% 92.59% 102.78% 86.99%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel	\$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238	Adjusted Budget \$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615	(\$41,943) 48,009 0 0 444,196 550	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349	to Date \$0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349	99.94% 100.47% 98.40% 104.00% 98.72% 87.18%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454	99.82% 102.62% 92.59% 102.78% 86.99% 106.09%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment	\$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740	Adjusted Budget \$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862	\$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062	(\$41,943) 48,009 0 0 444,196 550 28,200	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374	to Date \$0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service	\$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723	\$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549)	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403	to Date \$0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982	Adjusted Budget \$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	to Date \$0 0 0 0 0 0 0 0 0 0 0 0 \$0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982	Adjusted Budget \$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	to Date \$0 0 0 0 0 0 0 \$0 \$0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481	\$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	to Date \$0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495	99.82% 102.62% 92.59% 102.78% 86.99% 70.16% 101.97% 98.81%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service Instructional Computing	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982 \$13,275,681 100,000 614,637	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481 \$13,137,104 100,000 614,572	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944 \$13,140,874 100,000 610,903	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	\$0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 98.81% 100.87% 183.53% 93.93%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service Instructional Computing Ancillary Programs	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982 \$13,275,681 100,000 614,637 275,000	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481 \$13,137,104 100,000 614,572 275,000	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944 \$13,140,874 100,000 610,903 275,000	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463 3,770 0 (3,669) 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513	\$0 0 0 0 0 0 0 0 0 0 \$0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495 \$12,948,685 137,650 381,324 262,315	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81% 100.87% 183.53% 93.93% 87.44%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration	\$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982 \$13,275,681 100,000 614,637 275,000 2,980,960	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481 \$13,137,104 100,000 614,572 275,000 3,337,130	Adjusted Budget \$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944 \$13,140,874 100,000 610,903 275,000 3,371,111	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463 3,770 0 (3,669) 0 33,981	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706	\$0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495 \$12,948,685 137,650 381,324 262,315 3,260,852	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81% 100.87% 183.53% 93.93% 87.44% 103.71%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982 \$13,275,681 100,000 614,637 275,000 2,980,960 645,455	Adjusted Budget \$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481 \$13,137,104 100,000 614,572 275,000 3,337,130 634,531	\$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944 \$13,140,874 100,000 610,903 275,000 3,371,111 634,488	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463 3,770 0 (3,669) 0 33,981 (43)	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706 622,385	\$0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706 622,385	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08% 97.04% 179.36% 96.69% 68.19% 97.91% 98.09%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495 \$12,948,685 137,650 381,324 262,315 3,260,852 629,940	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81% 100.87% 183.53% 93.93% 87.44% 103.71% 94.25%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services Student Services	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982 \$13,275,681 100,000 614,637 275,000 2,980,960 645,455 4,085,813	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481 \$13,137,104 100,000 614,572 275,000 3,337,130 634,531 4,544,979	\$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944 \$13,140,874 100,000 610,903 275,000 3,371,111 634,488 4,476,414	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463 3,770 0 (3,669) 0 33,981 (43) (68,565)	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706 622,385 4,492,940	\$0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706 622,385 4,492,940	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08% 97.04% 179.36% 96.69% 68.19% 97.91% 98.09% 100.37%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495 \$12,948,685 137,650 381,324 262,315 3,260,852 629,940 3,825,472	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81% 100.87% 183.53% 93.93% 87.44% 103.71% 94.25% 97.99%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services Student Services Institutional Support *	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982 \$13,275,681 100,000 614,637 275,000 2,980,960 645,455 4,085,813 5,975,334	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481 \$13,137,104 100,000 614,572 275,000 3,337,130 634,531 4,544,979 5,609,386	\$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944 \$13,140,874 100,000 610,903 275,000 3,371,111 634,488 4,476,414 6,124,527	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463 3,770 0 (3,669) 0 33,981 (43) (68,565) 515,141	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,766 622,385 4,492,940 6,245,593	\$0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706 622,385 4,492,940 6,245,593	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08% 97.04% 179.36% 96.69% 68.19% 97.91% 98.09% 100.37% 101.98%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495 \$12,948,685 137,650 381,324 262,315 3,260,852 629,940 3,825,472 6,206,330	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81% 100.87% 183.53% 93.93% 87.44% 103.71% 94.25% 97.99% 92.26%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services * Travel Equipment Subsidies/Transfers/Debt Service Total by Object By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services Student Services	Approved Budget \$18,774,743 6,512,944 168,628 887,730 2,854,090 297,238 561,740 1,325,869 \$31,382,982 \$13,275,681 100,000 614,637 275,000 2,980,960 645,455 4,085,813	\$18,893,494 6,468,154 168,628 887,730 2,745,825 329,065 583,862 1,613,723 \$31,690,481 \$13,137,104 100,000 614,572 275,000 3,337,130 634,531 4,544,979	\$18,851,551 6,516,163 168,628 887,730 3,190,021 329,615 612,062 1,590,174 \$32,145,944 \$13,140,874 100,000 610,903 275,000 3,371,111 634,488 4,476,414	(\$41,943) 48,009 0 0 444,196 550 28,200 (23,549) \$455,463 3,770 0 (3,669) 0 33,981 (43) (68,565)	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706 622,385 4,492,940	\$0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$18,839,578 6,547,006 165,933 923,269 3,149,034 287,349 265,374 1,671,403 \$31,848,946 \$12,751,857 179,359 590,656 187,513 3,300,706 622,385 4,492,940	99.94% 100.47% 98.40% 104.00% 98.72% 87.18% 43.36% 105.11% 99.08% 97.04% 179.36% 96.69% 68.19% 97.91% 98.09% 100.37%	\$18,485,034 6,502,294 165,933 922,214 3,034,760 354,454 261,970 1,401,836 \$31,128,495 \$12,948,685 137,650 381,324 262,315 3,260,852 629,940 3,825,472	99.82% 102.62% 92.59% 102.78% 86.99% 106.09% 70.16% 101.97% 98.81% 100.87% 183.53% 93.93% 87.44% 103.71% 94.25% 97.99%

^{*} In the Expenditures to Date columns of these lines is a set aside of \$125,000 to cover the estimated amount of carry-forward needed for the 2019-20 fiscal budget.

WALLA WALLA COMMUNITY COLLEGE

Grants and Contracts Final June 2019

State Funded Stat		Current Month Changes	2018-2019 YTD Budget	Expenditures to Date	Encumbrances	Activity to Date	YTD Percentage Spent	Balance Expendable	Revenue to Date	Balance Receivable
State Funded Carl Perkins Federal Vocational S0 \$446,468 \$446,468 \$0 \$446,468 \$100.0% \$0 \$446,468 \$100.0% \$20,400 \$20,40	-	Changes	Buugei	Date	Encumbiances	Date	Speni	Experidable	Date	Receivable
Carl Perkins Federal Vocational	Corrections Education	\$0	6,524,928	\$6,524,928	\$0	\$6,524,928	100.0%	\$0	\$6,524,928	\$0
Perkins-Leadership Block Grant	State Funded									
Perkins-Special Projects 0	Carl Perkins Federal Vocational	\$0	\$446,468	\$446,468	\$0	\$446,468	100.0%	\$0	\$446,468	\$0
Perkins-Corrections Ed WSP	Perkins-Leadership Block Grant	0	20,400	20,400	0	20,400	100.0%	0	20,400	0
Water Management Center	Perkins-Special Projects	0	8,300	5,043	-	5,043	60.8%	3,257	5,043	0
Water Management Center	Perkins-Corrections Ed WSP	0	26,354	26,291	0	26,291	99.8%	63	26,291	0
State Work Study	Workfirst	0	219,718	215,244	0	215,244	98.0%	4,474	215,244	0
Early Achiever Opportunity Grant		_		363,750		,		0		0
Adult Basic Education		_	•	•		•		2,895	,	0
El Civics		-	,	,	-	,				0
Basic Food Employment & Training		-			-			-	•	0
ABE Leadership Block Grant 530 5,370 5,370 0 5		-	•					-	,	0
ABE Leadership Block Grant									•	(30,752)
Miscellaneous SBCTC Grants	•	_		,		,				0
Total State Funded \$530				,		,		-		0
Student Support Services (SSS) FY 15-20 \$0	_						57.6%			0
Student Support Services (SSS) FY 15-20 \$0 \$453,975 \$450,963 \$0 \$450,963 \$9.3% \$3,012 \$450,963 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000	Total State Funded	\$530	\$1,798,472	\$1,729,897	\$0	\$1,729,897		\$68,575	\$1,760,649	(\$30,752)
Student Support Services (SSS) FY 15-20 \$0 \$453,975 \$450,963 \$0 \$450,963 \$9.3% \$3,012 \$450,963 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000 \$1,0000	Endoral Fundad									
National Science Foundation 0 122,580 93,353 0 94,396 76.2% 29,227 93,353 College Work Study 0 103,553 94,396 0 94,396 91.2% 91,57 94,396 Total Federal Funded \$\footnote{0}\$ \\$680,108 \\$638,712 \\$0 \\$638,712 \\$0 \\$638,712 \\$\$41,396 \\$638,712 \\$\$ Private Funded Customized Contract Training \$0 \$25,000 \$16,463 \$0 \$16,463 65.9% \$8,537 \$7,708 \$8,75 EMS Trauma Training 0 7,000 6,288 0 6,288 89.8% 712 6,288 Parent Co-op 0 30,000 27,245 0 27,245 90.8% 2,755 27,389 (14 Child Care Aware 0 199,136 196,591 0 196,591 98.7% 2,545 204,447 (7,85 Corrections Ed AA Degree - Seattle Foundatior 0 54,441 (4,807 0 6,807 12.5% 47,634 54,441 (47,85 Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 (59,02 Corrections Ed AA Degree - Sunshine Lady 0 15,000 1,815 0 1,815 12.1% 13,185 3,750 (1,93 Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$\footnote{0}\$ \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Sake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,445 177,421		# 0	#450.075	#450.000	# 0	#450.000	00.00/	#0.040	# 450,000	# 0
College Work Study										\$0
Private Funded \$0 \$680,108 \$638,712 \$0 \$638,712 \$41,396 \$638,712 \$ Private Funded Customized Contract Training \$0 \$25,000 \$16,463 \$0 \$16,463 \$5.9% \$8,537 \$7,708 \$8,75 EMS Trauma Training \$0 7,000 6,288 \$0 6,288 89.8% 712 6,288 Parent Co-op \$0 30,000 27,245 \$0 27,245 90.8% 2,755 27,389 (14 Child Care Aware \$0 199,136 196,591 \$0 196,591 98.7% 2,545 204,447 7,856 Corrections Ed - ADegree - Seattle Foundatior \$0 54,441 6,807 \$0 6,807 12.5% 47,634 54,441 (47,63 Corrections Ed - Open Doors \$0 117,459 58,430 \$0 58,430 49.7% 59,029 117,459 (59,02 Corrections Ed ADegree - Sunshine Lady \$0 43,298 43,298 \$0 <td></td> <td></td> <td></td> <td>,</td> <td></td> <td>,</td> <td></td> <td>,</td> <td>,</td> <td>0</td>				,		,		,	,	0
Private Funded Customized Contract Training \$0 \$25,000 \$16,463 \$0 \$16,463 65.9% \$8,537 \$7,708 \$8,75 EMS Trauma Training 0 7,000 6,288 0 6,288 89.8% 712 6,288 \$8,75 EMS Trauma Training 0 30,000 27,245 0 27,245 90.8% 2,755 27,389 (14 Child Care Aware 0 199,136 196,591 0 196,591 98.7% 2,545 204,447 (7,85 Corrections Ed AA Degree - Seattle Foundatior 0 54,441 6,807 0 6,807 12.5% 47,634 54,441 (47,63 Corrections Ed - Open Doors 0 117,459 58,430 0 58,430 49.7% 59,029 117,459 (59,02 Corrections Ed - ADegree - Sunshine Lady 0 43,298 0 43,298 100.0% 0 43,298 NW Wine Benefit Foundation 0 15,000 1,815 0 1	· · · · · · · · · · · · · · · · · · ·					•	91.2%			<u>0</u>
Customized Contract Training \$0 \$25,000 \$16,463 \$0 \$16,463 65.9% \$8,537 \$7,708 \$8,75 EMS Trauma Training 0 7,000 6,288 0 6,288 89.8% 712 6,288 Parent Co-op 0 30,000 27,245 0 27,245 90.8% 2,755 27,389 (14 Child Care Aware 0 199,136 196,591 0 196,591 98.7% 2,545 204,447 (7,85 Corrections Ed AA Degree - Seattle Foundatior 0 54,441 6,807 0 6,807 12.5% 47,634 54,441 (47,63 Corrections Ed - Open Doors 0 117,459 58,430 0 58,430 49.7% 59,029 117,459 (59,02 Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 NW Wine Benefit Foundation 0 15,000 1,815 0 1,815 12.1% 13,185	Total Federal Funded	\$0	\$680,108	\$638,712	\$0	\$638,712		\$41,396	\$638,712	φu
EMS Trauma Training 0 7,000 6,288 0 6,288 89.8% 712 6,288 Parent Co-op 0 30,000 27,245 0 27,245 90.8% 2,755 27,389 (14 Child Care Aware 0 199,136 196,591 0 196,591 98.7% 2,545 204,447 (7,85 Corrections Ed AA Degree - Seattle Foundatior 0 54,441 6,807 0 6,807 12.5% 47,634 54,441 (47,63 Corrections Ed - Open Doors 0 117,459 58,430 0 58,430 49.7% 59,029 117,459 (59,02 Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 NW Wine Benefit Foundation 0 15,000 1,815 0 1,815 12.1% 13,185 3,750 (1,93 Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	Private Funded									
Parent Co-op 0 30,000 27,245 0 27,245 90.8% 2,755 27,389 (14 Child Care Aware 0 199,136 196,591 0 196,591 98.7% 2,545 204,447 (7,85 Corrections Ed AA Degree - Seattle Foundatior 0 54,441 6,807 0 6,807 12.5% 47,634 54,441 (47,63 Corrections Ed AA Degree - Sunshine Lady 0 117,459 58,430 0 58,430 49.7% 59,029 117,459 (59,02 Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 100.0% 0 43,298 100.0% 0 43,298 0 43,298 100.0% 0 43,298 0 1,815 10.1% 10.1% 13,185 3,750 (1,93 Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Founda	Customized Contract Training	\$0	\$25,000	\$16,463	\$0	\$16,463	65.9%	\$8,537	\$7,708	\$8,755
Child Care Aware 0 199,136 196,591 0 196,591 98.7% 2,545 204,447 (7,85 Corrections Ed AA Degree - Seattle Foundatior 0 54,441 6,807 0 6,807 12.5% 47,634 54,441 (47,63 Corrections Ed - Open Doors 0 117,459 58,430 0 58,430 49.7% 59,029 117,459 (59,02 Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 NW Wine Benefit Foundation 0 15,000 1,815 0 1,815 12.1% 13,185 3,750 (1,93 Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	EMS Trauma Training	0	7,000	6,288	0	6,288	89.8%	712	6,288	0
Corrections Ed AA Degree - Seattle Foundatior 0 54,441 6,807 0 6,807 12.5% 47,634 54,441 (47,63 Corrections Ed - Open Doors 0 117,459 58,430 0 58,430 49.7% 59,029 117,459 (59,02 Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 NW Wine Benefit Foundation 0 15,000 1,815 0 1,815 12.1% 13,185 3,750 (1,93 Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000	Parent Co-op	0	30,000	27,245	0	27,245	90.8%	2,755	27,389	(144)
Corrections Ed - Open Doors 0 117,459 59,430 0 59,430 49.7% 59,029 117,459 (59,02) Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 NW Wine Benefit Foundation 0 15,000 1,815 0 1,815 12.1% 13,185 3,750 (1,93 Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031	Child Care Aware	0	199,136	196,591	0	196,591	98.7%	2,545	204,447	(7,856)
Corrections Ed AA Degree - Sunshine Lady 0 43,298 43,298 0 43,298 100.0% 0 43,298 NW Wine Benefit Foundation 0 15,000 1,815 0 1,815 12.1% 13,185 3,750 (1,93 Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 17	Corrections Ed AA Degree - Seattle Foundation	0	54,441	6,807	-	6,807	12.5%	47,634	54,441	(47,634)
NW Wine Benefit Foundation 0 15,000 1,815 0 1,815 12.1% 13,185 3,750 (1,93) Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30) Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	Corrections Ed - Open Doors	0	117,459	58,430		58,430	49.7%	59,029	117,459	(59,029)
Wine Cluster Study 0 23,295 17,993 0 17,993 77.2% 5,302 23,295 (5,30 Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33 Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421		_		,	-	,		-		0
Blue Mountain Community Foundation 0 10,575 10,245 0 10,245 96.9% 330 10,575 (33) Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47) Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	NW Wine Benefit Foundation	0	15,000	1,815			12.1%	13,185	3,750	(1,935)
Total Private Funded \$0 \$525,204 \$385,175 \$0 \$385,175 \$140,029 \$498,650 (\$113,47 Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	•	-	•						•	(5,302)
Fiscal Agent Contracts Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	Blue Mountain Community Foundation	0	10,575	10,245	0	10,245	96.9%	330	10,575	(330)
Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	Total Private Funded	\$0	\$525,204	\$385,175	\$0	\$385,175		\$140,029	\$498,650	(\$113,475)
Early Learning Coalition (ELC) \$0 \$28,000 \$19,417 \$0 \$19,417 69.3% \$8,583 \$19,417 \$ Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	Fiscal Agent Contracts									
Snake River Salmon Recovery Board (SRSRB) 0 616,031 361,263 0 361,263 58.6% 254,768 361,263 Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421		\$0	\$28,000	\$19,417	\$0	\$19,417	69.3%	\$8.583	\$19,417	\$0
Bonneville Power Administration (SRSRB) 0 318,268 177,421 0 177,421 55.7% 63,415 177,421	, ,									0
	, ,	0	•	•	0			,	,	0
		\$0								\$0
Grand Total of All Grants & Contracts \$530 \$10,491,011 \$9,836,813 \$0 \$9,836,813 93.8% \$576,766 \$9,981,040 (\$144,22)	Grand Total of All Grants & Contracts	\$530	\$10,491,011	\$9,836,813	\$0	\$9,836,813	93.8%	\$576,766	\$9,981,040	(\$144,227)

WALLA WALLA COMMUNITY COLLEGE OPERATING BUDGET FY 2019 to FY 2020 Revised September 18, 2019

Tab 6

	A FY2019 Board Approved Budget	B FY2019 Actual Revenues	C = B - A Difference Budget vs. Actual	D FY2020 Proposed Budget (as of 9/18/19)	E = D - A FY2019 vs. FY2020 \$	FY2019 vs. FY2020 %
Total FTES Funded in the State Allocation Total FTES in the Annual Enrollment Plan	3,159 2,682	3,159 2,512	0 (170)	3,155 2,261	(4) (421)	-0.13% -15.70%
REVENUES						
State Allocations & Operating Fees						
Base Level Funding (2807 FTES) 4th year Impact from New Allocation Model Annual Safe Harbor Roll Out	\$15,210,929 (302,825)	\$15,666,379 (302,825)	\$455,450 0	\$16,597,480 (477,637) (1,207,112)	\$1,386,551 (174,812) (1,207,112)	
Earmarks: (SBCTC Directed Set Asides)					_	
Opportunity Grants	461,412	495,162	33,750	461,412	0	
Worker Retraining (400>387>352 FTES)	1,827,823	2,081,665	253,842	1,807,323	(20,500)	
Center of Excellence Grant	204,157	217,657	13,500	204,157	0	
Provisos: (Legislative Directed Set Asides)						
Workforce Development Projects				149,955	149,955	
Nursing Educator				1,233,190	1,233,190	
Guided Pathways				100,000	100,000	
FY19 Compensation for January 2019 raises				146,412	146,412	
FY20 Compensation & Benefits Funding				596,001	596,001	
FY20 Leases				4,000	4,000	
Operating Fees	7,501,963	7,239,272	(262,691)	6,288,420	(1,213,544)	
Operating Fee Increase (2.4%)			,	150,922	150,922	
Total State & Operating Fees	\$24,903,459	\$25,397,310	\$493,851	\$26,054,523	\$1,151,064	4.62%
Local Funding						
General Local:	4.040.400	0.005.000	04.000	4 000 000	55 400	
Student Fees - General	1,943,400	2,005,000	61,600	1,998,860	55,460	
Interest on Investments	20,000	19,745	(255)	20,000	0	
Facility Leases & Rentals Miscellaneous	130,000 129,500	159,131 155,921	29,131 26,421	130,000 130,000	500	
Alternative Education Program	714,240	681,573	(32,667)	710,000	(4,240)	
Running Start	1,453,714	1,446,553	(7,161)	1,500,000	46,286	
Foundation Support	265.000	265,000	(7,101)	200,000	(65,000)	
DOC Contract(s) - Indirect	665,285	671,160	5,875	664,740	(545)	
Self-Support Programs	,	,	ŕ	,	` o´	
Ancillary Programs	275,000	188,233	(86,767)	175,000	(100,000)	
Community Service	100,000	147,904	47,904	300,000	200,000	
Total Local Funding & Self-Support	\$5,696,139	\$5,740,220	\$44,081	\$5,828,600	\$132,461	2.33%
Total Revenues	\$30,599,598	\$31,137,530	\$537,932	\$31,883,123	\$1,283,525	4.19%
EXPENDITURES						
Salaries	\$18,774,743	\$18,839,578	\$64,835	\$20,131,355	\$1,356,612	
Benefits	6,512,944	6,547,006	34,062	6,873,273	360,329	
Operations	6,095,295	6,462,362	367,067	6,471,679	376,384	
Total Expenditures	\$31,382,982	\$31,848,946	\$465,964	\$33,476,307	\$2,093,325	6.67%
DEFICIT	(\$783,384)	(\$711,416)	\$71,968	(\$1,593,184)	(\$809,800)	
Use of Fund Balance	\$783,384	\$783,384	\$0	\$1,593,184	\$809,800	103.37%
DEFICIT + FUND BALANCE	\$0	\$71,968	\$71,968	\$0	\$0	
		,,	. ,		,,,	

WALLA WALLA COMMUNITY COLLEGE ESTIMATED OPERATING REVENUE

Fiscal Year 2020

Proposed changes from June 26, 2019 to September 18, 2019

	FY2020 Budget (Proposed) (as of 6/26/18)	FY2020 Budget (Proposed) (as of 9/18/19)	Difference (in Proposed Budgets)	% Change
Total FTES Funded in the State Allocation Total FTES in the Annual Enrollment Plan	3,155 2,512	3,155 2,512	0 0	0.00% 0.00%
REVENUES				
State Allocations & Operating Fees Base Level Funding (2807 FTES) 4th year Impact from New Allocation Model Annaul Safe Harbor Roll Out	\$16,597,480 (477,637) (1,207,112)	\$16,597,480 (477,637) (1,207,112)	\$0 0 0	
Earmarks: (SBCTC Directed Set Asides)				
Opportunity Grants Worker Retraining (400>387>352 FTES) Center of Excellence Grant	461,412 1,807,323 204,157	461,412 1,807,323 204,157	0 0 0	
Provisos: (Legislative Directed Set Asides)				
Workforce Development Projects	149,955	149,955	0	
Nursing Educator Guided Pathways	1,233,190 100,000	1,233,190 100,000	0	
•				
FY19 Compensation for January 2019 raises FY20 Compensation & Benefits Funding	146,412 596,001	146,412 596,001	0	
FY20 Leases	4,000	4,000	0	
Operating Fees	7,209,355	6,288,420	(920,936)	
Operating Fee Increase (2.4%)	173,025	150,922	(22,102)	
Total State & Operating Fees	\$26,997,561	\$26,054,523	(\$943,038)	-3.49%
Local Funding				
General Local:				
Student Fees - General Interest on Investments	2,088,400	1,998,860	(89,540)	
Facility Leases & Rentals	20,000 130,000	20,000 130,000	0	
Miscellaneous	130,000	130,000	0	
Alternative Education Program	710,000	710,000	0	
Running Start	1,500,000	1,500,000	0	
Foundation Support	200,000	200,000	0	
DOC Contract(s) - Indirect Self-Support Programs	664,740	664,740	0	
Ancillary Programs	175,000	175,000	0	
Community Service	300,000	300,000	0	
Total Local Funding & Self-Support	\$5,918,140	\$5,828,600	(\$89,540)	-1.51%
Total Revenues	\$32,915,701	\$31,883,123	(\$1,032,578)	-3.14%
EXPENDITURES				
Salaries	\$20,975,146	\$20,131,355	(\$843,791)	
Benefits	6,968,184	6,873,273	(94,911)	
Operations	6,580,179	6,471,679	(108,500)	
Total Expenditures	\$34,523,509	\$33,476,307	(\$1,047,202)	-3.03%
DEFICIT	(\$1,607,808)	(\$1,593,184)	\$14,624	
Use of Fund Balance	\$1,607,808	\$1,593,184	(\$14,624)	-0.91%
DEFICIT + FUND BALANCE	\$0	\$0	\$0	:

Walla Walla Community College Board of Trustees Presidential Evaluation of Dr. Derek Brandes

Leadership Priorities:

As a result of what I have observed so far, the President is leading the College to:

1.	Ве	Mission Driven				
		5	4	3	2	1
Stro	ongl	ly Agree	Agree	Undecided	Disagree	Strongly Disagree
Cor	nme	ents:				
	A.	Student Succes	ss			
		5	4	3	2	1
Stro	ongl	ly Agree	Agree	Undecided	Disagree	Strongly Disagree
Cor	nme	ents:				
	В.	Strong Commu	ınities			
		5	4	3	2	1
Stro	ongl	ly Agree	Agree	Undecided	Disagree	Strongly Disagree
Cor	nme	ents:				
	c.	Resource Stew	ardship			
		5	4	3	2	1
Stro	ongl	ly Agree	Agree	Undecided	Disagree	Strongly Disagree
Cor	nme	ents:				
2.	Str	engthen Institu	tional Preparedr	ness for and Incr	ease Student Di	versity and Access
		5	4	3	2	1
Stro	ongl	ly Agree	Agree	Undecided	Disagree	Strongly Disagree
Cor	nme	ents:				

3.	Strengthen Student Enrollment – Recruitment, Retention, and Outcomes and Improve Student Intake and Financial Aid Processes						
	5	4	3	2	1		
Stro	ongly Agree	Agree	Undecided	Disagree	Strongly Disagree		
Cor	nments:						
4.	Strengthen and Expand Programs, Academic/Business Partnerships, Financial Resources and Alternative Sources of Revenue						
	5	4	3	2	1		
Stro	ongly Agree	Agree	Undecided	Disagree	Strongly Disagree		
Cor	Comments:						
5.	5. Advocate and Prepare for Upcoming WWCC Capital Projects						
	5	4	3	2	1		
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree		
Comments:							
6. Nurture, Expand, and Leverage WWCC's Presence in Surrounding Communities							
	5	4	3	2	1		
Stro	ongly Agree	Agree	Undecided	Disagree	Strongly Disagree		
Comments:							
7.	7. Improve Risk Management, Policy Development, and Emergency Preparedness						
	5	4	3	2	1		
Strongly Agree Agree		Agree	Undecided	Disagree	Strongly Disagree		
Cor	nments:						

Presidential Attributes:

The following are attributes the board desires the President to have. Based on what you have observed so far, please rate the following:

8. Passionate about the community college mission						
	5	4	3	2	1	
Stron	gly Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					
9.	A student-centered advocate					
	5	4	3	2	1	
Stron	gly Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					
10.	A progressive leader for promoting and strengthening inclusion and diversity					
	5	4	3	2	1	
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					
11.	1. A goal-focused, entrepreneurial, and direction-setting strategic planner					
	5	4	3	2	1	
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					
12.	A dynamic and politically astute relationship and team builder					
	5	4	3	2	1	
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					

13.	An enthusiastic and inspirational leader					
	5	4	3	2	1	
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comme	ents:					
14.	A transparent and collaborative leader					
	5	4	3	2	1	
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comme	ents:					
15.	S. An effective and exceptionally skilled communicator					
	5	4	3	2	1	
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree	
Comments:						
16.	An ongoing dialog with key leaders in setting goals and priorities					
	5	4	3	2	1	
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comme	ents:					
17.	7. A strong leader					
	5	4	3	2	1	
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comme	ents:					

Additional Comments

 , Trustee	 (date)
, Trustee	 (date)
. President	(date