# COMMUNITY COLLEGE

### **Agenda**

# Regular Meeting Board of Trustees, District No. 20 Walla Walla Community College 500 Tausick Way; Walla Walla, WA Wednesday, December 21, 2016 – 1:00 p.m.

All times estimated

All times estimated	<u>a</u>		
1:00 p.m.	Call to Order		
	Approval of Agenda	Action	
	Ms. Darcey Fugman-Small, Vice Chair		
1:05 p.m.	Consent Agenda		
	Ms. Fugman-Small	Action	
	1. Approval of Minutes		Tab 1
	2. Budget Status Report		Tab 2
	3. Personnel Update		Tab 3
	4. Enrollment Report		Tab 4
1:10 p.m.	Recognition of WWCC/Walla Walla Valley Chamber of		
	Commerce Community Service Award Recipient	Discuss	
1:15 p.m.	Oral Reports		
	Student Affairs		
	Dr. Jose da Silva		
	1. Associated Student Body Activity Report	Discuss	
	Angela Wakefield, Clarkston ASB President		
1:25 p.m.	India Update		
	Dr. Derek Brandes, Dr. Marleen Ramsey, Mr. Jerry Anhorn,		
	Mr. Dave Stockdale	Discuss	
1:45 p.m.	President's Report	Discuss	
	Dr. Brandes		
	<ul> <li>Approve Six-Month Presidential Evaluation</li> </ul>		
	Survey Form	Action	Tab 5
2:00 p.m.	Board Reports/Remarks	Discuss	
2:10 p.m.	New and Unscheduled Business		
2:15 p.m.	Public Comment  Persons wishing to express their views on any matter must advance and are limited to three minutes.	sign up in	
2:30 p.m.	Adjourn		

#### Board of Trustees Meeting Minutes Community College District No. 20 Walla Walla Community College

November 30, 2016

The Board of Trustees of Community College District No. 20 met in regular session on November 30, 2016, in the Board Room of Walla Walla Community College. Dr. Schirman called the meeting to order at 11:00 a.m.

**Trustees present:** Dr. Roland Schirman

Mr. Tim Burt

Mrs. Darcey Fugman-Small

Mr. Don McQuary Mr. Miguel Sanchez

**Administrators present:** Dr. Derek Brandes, President

Mr. Jose da Silva, Vice President, Student Affairs

Mrs. Davina Fogg, Vice President, Financial & Administrative Services

Mrs. Sherry Hartford, Vice President, Human Resources

Dr. Marleen Ramsey, Vice President, Instruction

Mr. Jerry Anhorn, Dean, Workforce Education and Trades

Mr. Brent Caulk, Dean, Corrections Education, WSP

Ms. Denise Kammers, Assistant Dean, Corrections Ed, CRCC Mr. Shane Loper, Director, Facility Services & Capital Projects

Dr. Richard Middleton-Kaplan, Dean, Arts and Sciences

Dr. Chad Miltenberger, Dean, Clarkston Campus

Ms. Stacy Prest, Director, Library Services

Ms. Darlene Snider, Dean, Transitional Studies

Ms. Loretta Taylor, Interim Dean, Corrections Education Mrs. Melissa Thiessen, Director, Marketing, Media & Graphics

Dr. Nick Velluzzi, Director, Planning, Research & Assessment

Also present: Ms. Caitlin Fleming, Assistant Attorney General

Mr. Bryan Ovens, Assistant Attorney General

Ms. Sherry Nally, Recording Secretary

#### Approval of Agenda.

It was moved and seconded to approve the agenda for the November 30, 2016 Board of Trustees meeting as presented. *Motion carried.* 

#### **Study Session**

**Corrections Education Report.** Corrections Education administrators Loretta Taylor, Brent Caulk, and Denise Kammers highlighted the 2015-16 Corrections Education programs at the Washington State Penitentiary and Coyote Ridge Corrections Center, including: State budget/funding, private funding, FTE allocation, completions, and new programs. Two alumni students provided information on their participation in corrections education and how it impacted their lives following release.

**Facility Master Plan Presentation**. Mrs. Fogg introduced Jeff Warner and Indy Dehal of ALSC Architects for their presentation on the Facility Master Plan, noting this update would focus on the Walla Walla Campus with a Clarkston Campus Plan update to be completed in the near future. Mr. Warner explained the main impetus for updating the 2014 Facility Master Plan was the need to site two proposed buildings on the Walla Walla campus; requiring deep discussion and feedback to make long-term strategic decisions. The proposed design principles were reviewed in depth and the Trustees and administrators provided feedback for consideration.

#### **Board Meeting**

Dr. Schirman called the meeting back to order at 1:00 p.m.

**Introductions.** The following new employees and those employees in new positions were introduced to the Board:

- Isabel Cervantes, Administrative Assistant 3 to the Dean of Education, WSP
- Cathy Goodall, Data Specialist for the Basic Food Employment & Training and Workfirst Programs
- Augusto Epa, Payroll and Benefits Specialist, Business Services
- Lori Peterson, Intermediate Accountant, Business Services
- Laura Wooster, Secretary Senior, Arts & Sciences
- Caitlin Charnley-Ovens, Digital Media Technician
- Michael Dewey, Outreach Specialist
- Katrina Schaeffer, Secretary Senior, Student Development Center

#### **Consent Agenda.**

It was moved and seconded the consent agenda items be approved or accepted, as appropriate: 1) Approval of Minutes; 2) Personnel Update; and 3) WWCC Board of Trustees 2017 Board Meeting Schedule. *Motion carried*.

#### **Oral Reports.**

- **Budget Status Report.** Mrs. Fogg reviewed the October Budget Status Report, noting a \$102,500 increase to the Revenue Budget for Worker Retraining with the Expenditure Budget reflecting this change as well. Mrs. Fogg reported the Total Actual Revenue was at 30.09% vs. 30.71% the previous year; Total Actual Expenditures were at 32.41% vs. 32.94% the previous year. Grants and Contracts included two new grants, for a total of \$11,723,295, with 33.9% of the budget spent vs. 32.7% the previous year.
- Associated Student Body Activity Report Walla Walla Campus. Beth Meyer, Walla Walla ASB President, reported the Warrior Weekly publication was available on campus and online; student bus passes were sold for half-price; there was a good turnout for the Trunk or Treat Event; flags were placed on campus for Veterans Day and the ceremony was well attended; an inclusive message had been posted around campus and the Equity Club was hosting weekly meetings offering students an avenue to process concerns about the current atmosphere in America; and ASB would be participating in downtown Walla Walla's Parade of Lights on December 3<sup>rd</sup>.
- **Continue ALSC presentation.** Further discussion was held on siting of the two new proposed buildings. ALSC noted they would be seeking additional input from other stakeholders.
- **Achieving the Dream.** Ms. Kirkwood and Dr. Velluzzi provided an update on the Achieving the Dream initiative, including its purpose, strategic focus areas, and accomplishments to-date.

#### President's Report.

- **Results of audit.** Dr. Brandes congratulated and expressed his appreciation to Mrs. Fogg, Sue Willis, and Lori Carambot for their efforts resulting in the completion of another successful State audit with no recommendations.
- Dr. Brandes reported the new position of Campus Safety and Security had been posted; that he and Darlene Snider had attended a community event on providing computer training for potential students who wouldn't normally have that opportunity; and noted the WWCC financial statement would be provided to the Board and Mrs. Fogg would be available to meet with any Trustee for additional information.

**Board Reports/Remarks.** Mrs. Hartford presented a draft of a six-month presidential evaluation survey for review; noting the document would be on the agenda for approval at the next Board meeting.

The Trustees reviewed the recent ACT Fall Conference and discussed the upcoming ACT Winter Legislative Contact Conference. It was agreed to invite the legislators from the 9th and 16th Legislative Districts to attend the Transforming Lives Dinner held in conjunction with the Winter ACT Conference.

WWCC Trustee and Foundation Governor and the editor	or of the Waitsburg Times.
Public Comment. None.	
Adjournment. The meeting adjourned at 2:21 p.m.	
ATTEST:	Derek R. Brandes, President
Dr. Roland Schirman, Chair Board of Trustees	

New and Unscheduled Business. Dr. Schirman noted the passing of Tom Baker, a former

#### WALLA WALLA COMMUNITY COLLEGE - November 2016

	2016-2017 Approved	October Adjusted	November Adjusted	Difference	Revenue to	% of Annual	Prior Year Activity	% of Prior		
	Budget	Budget	Budget	2	Date	Budget	to Date	Budget		
REVENUE:										
State Funds:										
Base Allocation	\$14,522,811	\$14,663,244	\$14,663,244	\$0	\$5,445,551	37.14%	\$5,269,023	37.18%		
Opportunity Grant	461,412	461,412	461,412	0	138,376	29.99%	154,026	33.38%		
Worker Retraining	2,073,823	2,176,323	2,176,323	0	728,250	33.46%	886,099	42.73%		
Total State:	\$17,058,046	\$17,300,979	\$17,300,979	\$0	\$6,312,177	36.48%	\$6,309,148	37.76%		
Local Funds: General:										
Operating Fees	\$8,085,000	\$8,085,000	\$8,085,000	\$0	\$3,058,670	37.83%	\$3,148,935	38.96%		
General Local	1,528,900	1,528,900	1,528,900	0	606,975	39.70%	564,214	36.90%		
Alternative Education Program	530,000	530,000	530,000	0	0	0.00%	0	0.00%		
Running Start	785,000	785,000	785,000	0	0	0.00%	0	0.00%		
Foundation Support	200,000	200,000	200,000	0	100,000	50.00%	100,000	50.00%		
Corrections EdIndirect Carry-Forward & Use of Reserves	669,228 493,575	669,228 493,575	669,228 493,575	0	223,906 205,656	33.46% 41.67%	205,099 353,573	32.07% 41.67%		
Total General:	\$12,291,703	\$12,291,703	\$12,291,703	\$0	\$4,195,207	34.13%	\$4,371,821	34.99%		
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Self-Support: Community Service	75,000	75,000	75,000	0	91,811	122.41%	50,264	67.02%		
Ancillary Programs	300,000	300,000	300,000	0	125,747	41.92%	203,464	101.73%		
Total Self Support:	\$375,000	\$375,000	\$375,000	\$0	\$217,558	58.02%	\$253,728	92.26%		
Total Local Funds	\$12,666,703	\$12,666,703	\$12,666,703	\$0 \$0	\$4,412,765	34.84%	\$4,625,549	36.22%		
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TOTAL REVENUE	\$29,724,749	\$29,967,682	\$29,967,682	\$0	\$10,724,943	35.79%	\$10,934,697	37.10%		
	2016 2017	Ootobor	November		Evnandituraa		Total	0/ of	Drior Voor	0/ of
	2016-2017	October	November	Difference	Expenditures	Encumbrances	Total	% of	Prior Year	% of
	2016-2017 Approved Budget	October Adjusted Budget	November Adjusted Budget	Difference	Expenditures to Date	Encumbrances to Date	Total Activity to Date	% of Annual Budget	Prior Year Activity to Date	% of Prior Budget
EXPENDITURES:	Approved	Adjusted	Adjusted	Difference	to	to	Activity	Annual	Activity	Prior
EXPENDITURES: By Object	Approved	Adjusted	Adjusted	Difference	to	to	Activity	Annual	Activity	Prior
	Approved	Adjusted	Adjusted	Difference (\$33,253)	to	to	Activity	Annual	Activity	Prior
By Object	Approved Budget	Adjusted Budget	Adjusted Budget		to Date	to Date	Activity to Date	Annual Budget	Activity to Date	Prior Budget
By Object Salaries and Wages Benefits Rents	Approved Budget \$18,330,139 6,086,087 179,228	Adjusted Budget \$18,302,760 6,089,499 179,228	Adjusted Budget \$18,269,507 6,119,981 179,228	(\$33,253) 30,482 0	to Date \$6,506,065 2,417,223 66,355	to Date \$0 0 99,628	Activity to Date \$6,506,065 2,417,223 165,983	Annual Budget 35.61% 39.50% 92.61%	Activity to Date \$6,473,780 2,341,576 155,827	Prior Budget 35.66% 39.08% 91.54%
By Object Salaries and Wages Benefits Rents Utilities	Approved Budget \$18,330,139 6,086,087 179,228 835,355	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355	(\$33,253) 30,482 0	\$6,506,065 2,417,223 66,355 267,607	to Date \$0 0 99,628 0	\$6,506,065 2,417,223 165,983 267,607	Annual Budget 35.61% 39.50% 92.61% 32.04%	\$6,473,780 2,341,576 155,827 261,600	Prior Budget 35.66% 39.08% 91.54% 31.32%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186	(\$33,253) 30,482 0 0 1,396	\$6,506,065 2,417,223 66,355 267,607 1,154,634	to Date \$0 0 99,628 0 695,558	\$6,506,065 2,417,223 165,983 267,607 1,850,192	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80%	\$6,473,780 2,341,576 155,827 261,600 1,913,128	Prior Budget 35.66% 39.08% 91.54% 31.32% 82.41%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554	(\$33,253) 30,482 0 0 1,396 1,865	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523	to Date \$0 0 99,628 0 695,558 685	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711	Prior Budget 35.66% 39.08% 91.54% 31.32% 82.41% 67.55%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102	(\$33,253) 30,482 0 0 1,396 1,865 546	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835	to Date \$0 0 99,628 0 695,558 685 106,761	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200	Prior Budget 35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service	\$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036)	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370	to Date \$0 0 99,628 0 695,558 685 106,761 0	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205	97.55% 74.83% 42.45%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102	(\$33,253) 30,482 0 0 1,396 1,865 546	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835	to Date \$0 0 99,628 0 695,558 685 106,761	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200	Prior Budget 35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object	\$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036)	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370	to Date \$0 0 99,628 0 695,558 685 106,761 0	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205	97.55% 74.83% 42.45%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036)	to Date  \$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027	Prior Budget 35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027	Prior Budget  35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027	Prior Budget 35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28% 36.80% 36.80% 36.53%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service Instructional Computing	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000 435,482	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000 434,513	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682 \$12,679,342 75,000 436,518	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0 \$52,656 0 2,005	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632	Activity to Date  \$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244  \$4,564,680 59,642 195,826	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37% 36.00% 79.52% 44.86%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027 \$4,576,913 27,398 221,634	Prior Budget 35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28% 36.80% 36.53% 56.45%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service Instructional Computing Ancillary Programs	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000 435,482 300,000	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000 434,513 300,000	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682 \$12,679,342 75,000 436,518 300,000	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0 \$52,656 0 2,005 0	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612 \$4,300,363 59,642 178,602 129,899	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244 \$4,564,680 59,642 195,826 135,131	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37% 36.00% 79.52% 44.86% 45.04%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027 \$4,576,913 27,398 221,634 237,491	Prior Budget  35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28%  36.80% 36.53% 56.45% 118.75%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000 435,482 300,000 2,997,266	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000 434,513 300,000 3,007,133	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682 \$12,679,342 75,000 436,518 300,000 3,079,597	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0 \$52,656 0 2,005 0 72,464	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612 \$4,300,363 59,642 178,602 129,899 1,267,133	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632 \$264,317 0 17,224 5,232 6,911	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244 \$4,564,680 59,642 195,826 135,131 1,274,044	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37% 36.00% 79.52% 44.86% 45.04% 41.37%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027 \$4,576,913 27,398 221,634 237,491 1,246,693	Prior Budget  35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28%  36.80% 36.53% 56.45% 118.75% 40.05%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000 435,482 300,000 2,997,266 621,882	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000 434,513 300,000 3,007,133 621,196	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682 \$12,679,342 75,000 436,518 300,000 3,079,597 626,273	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0 \$52,656 0 2,005 0 72,464 5,077	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612  \$4,300,363 59,642 178,602 129,899 1,267,133 276,107	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632 \$264,317 0 17,224 5,232 6,911 1,630	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244 \$4,564,680 59,642 195,826 135,131 1,274,044 277,737	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37% 36.00% 79.52% 44.86% 45.04% 41.37%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027 \$4,576,913 27,398 221,634 237,491 1,246,693 293,348	Prior Budget  35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45%  41.28%  36.80% 36.53% 56.45% 118.75% 40.05% 47.86%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services Student Services	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000 435,482 300,000 2,997,266 621,882 3,951,221	\$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000 434,513 300,000 3,007,133 621,196 3,977,440	Adjusted Budget \$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682 \$12,679,342 75,000 436,518 300,000 3,079,597 626,273 4,007,959	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0 \$52,656 0 2,005 0 72,464 5,077 30,519	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612 \$4,300,363 59,642 178,602 129,899 1,267,133 276,107 1,603,480	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632 \$264,317 0 17,224 5,232 6,911 1,630 10,343	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244 \$4,564,680 59,642 195,826 135,131 1,274,044 277,737 1,613,823	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37% 36.00% 79.52% 44.86% 45.04% 41.37% 44.35% 40.27%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027 \$4,576,913 27,398 221,634 237,491 1,246,693 293,348 1,612,844	Prior Budget  35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28%  36.80% 36.53% 56.45% 118.75% 40.05%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000 435,482 300,000 2,997,266 621,882	Adjusted Budget \$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000 434,513 300,000 3,007,133 621,196	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682 \$12,679,342 75,000 436,518 300,000 3,079,597 626,273	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0 \$52,656 0 2,005 0 72,464 5,077	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612  \$4,300,363 59,642 178,602 129,899 1,267,133 276,107	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632 \$264,317 0 17,224 5,232 6,911 1,630	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244 \$4,564,680 59,642 195,826 135,131 1,274,044 277,737	Annual Budget 35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37% 36.00% 79.52% 44.86% 45.04% 41.37%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027 \$4,576,913 27,398 221,634 237,491 1,246,693 293,348	Prior Budget  35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45%  41.28%  36.80% 36.53% 56.45% 118.75% 40.05% 47.86% 41.99%
By Object Salaries and Wages Benefits Rents Utilities Goods and Services Travel Equipment Subsidies/Transfers/Debt Service Total by Object  By Program Instruction Community Service Instructional Computing Ancillary Programs Academic Administration Library Services Student Services Institutional Support	Approved Budget \$18,330,139 6,086,087 179,228 835,355 2,531,721 233,836 256,335 1,272,048 \$29,724,749 \$12,392,947 75,000 435,482 300,000 2,997,266 621,882 3,951,221 5,845,595	\$18,302,760 6,089,499 179,228 835,355 2,611,790 241,689 410,556 1,296,805 \$29,967,682 \$12,626,686 75,000 434,513 300,000 3,007,133 621,196 3,977,440 5,824,112	\$18,269,507 6,119,981 179,228 835,355 2,613,186 243,554 411,102 1,295,769 \$29,967,682  \$12,679,342 75,000 436,518 300,000 3,079,597 626,273 4,007,959 5,648,872	(\$33,253) 30,482 0 0 1,396 1,865 546 (1,036) \$0 \$52,656 0 2,005 0 72,464 5,077 30,519 (175,240)	\$6,506,065 2,417,223 66,355 267,607 1,154,634 172,523 145,835 466,370 \$11,196,612 \$4,300,363 59,642 178,602 129,899 1,267,133 276,107 1,603,480 2,157,164	\$0 0 99,628 0 695,558 685 106,761 0 \$902,632 \$264,317 0 17,224 5,232 6,911 1,630 10,343 297,447	\$6,506,065 2,417,223 165,983 267,607 1,850,192 173,208 252,596 466,370 \$12,099,244 \$4,564,680 59,642 195,826 135,131 1,274,044 277,737 1,613,823 2,454,611	Annual Budget  35.61% 39.50% 92.61% 32.04% 70.80% 71.12% 61.44% 35.99% 40.37%  36.00% 79.52% 44.86% 45.04% 41.37% 44.35% 40.27% 43.45%	\$6,473,780 2,341,576 155,827 261,600 1,913,128 175,711 247,200 599,205 \$12,168,027 \$4,576,913 27,398 221,634 237,491 1,246,693 293,348 1,612,844 2,482,779	Prior Budget  35.66% 39.08% 91.54% 31.32% 82.41% 67.55% 74.83% 42.45% 41.28%  36.80% 36.53% 56.45% 118.75% 40.05% 47.86% 41.99% 42.94%

#### WALLA WALLA COMMUNITY COLLEGE

Grants and Contracts November 2016

	Current Month Changes	2016-2017 YTD Budget	Expenditures to Date	Encumbrances	Activity to Date	YTD Percentage Spent	Balance Expendable	Revenue to Date	Balance Receivable
<del>-</del>	Changes	Duaget	Date	Liteumbrances	Date	Spent	Lxperidable	Date	Receivable
Corrections Education	\$0	6,507,718	\$2,631,688	\$178,213	\$2,809,901	43.2%	\$3,697,817	\$2,131,107	\$678,794
State Funded									
Carl Perkins Federal Vocational	\$5,834	\$389,828	\$83,919	\$1,592	\$85,511	21.9%	\$304,317	\$43,465	\$42,046
Perkins-Leadership Block Grant	0	16,000	7,821	0	7,821	48.9%	8,179	5,065	2,756
Perkins-Non-Traditional	0	5,000	0	0	0	0.0%	5,000	0	0
Workfirst	0	268,435	104,621	0	104,621	39.0%	163,814	85,644	18,977
Water Management Center	0	363,750	130,682	6,424	137,106	37.7%	226,644	0	137,106
Dept. of Ecology - Titus Creek Project	0	16,130	0	0	0	0.0%	16,130	0	0
State Work Study	0	41,645	15,679	0	15,679	37.6%	25,966	0	15,679
Ag Center USDA Grant	0	675,929	236,273	48,606	284,879	42.1%	391,050	116,545	168,334
TAACCCT Grant	0	818,837	347,486	128,990	476,476	58.2%	342,361	162,927	313,549
Early Achiever Opportunity Grant	0	66,400	21,052	0 1 975	21,052	31.7%	45,348	19,729	1,323
Department of Early Learning - ECEAP Adult Basic Education	0	199,049 113,555	27,839 38,587	1,875 0	29,714 38,587	14.9% 34.0%	169,335 74,968	110,549	(80,835)
El Civics	0	22,828	2,982	0	2,982	13.1%	74,966 19,846	25,406 2,035	13,181 947
I-DEA Grant	0	20,000	2,902	20,000	20,000	100.0%	19,040	2,033	20,000
Basic Food Employment & Training	0	343,960	114,971	20,000	114,971	33.4%	228,989	140,731	(25,760)
Central Washington University	0	20,752	6,876	0	6,876	33.1%	13,876	20,752	(13,876)
ABE Leadership Block Grant	0	4,968	2,125	0	2,125	42.8%	2,843	1,749	376
Miscellaneous SBCTC Grants	0	1,000	1,000	0	1,000	100.0%	_,0	250	750
Total State Funded	\$5,834	\$3,388,066	\$1,141,913	\$207,487	\$1,349,400		\$2,038,666	\$734,847	\$614,553
Federal Funded									
Student Support Services (SSS) FY 15-20	\$0	\$492,630	\$138,718	\$0	\$138,718	28.2%	\$353,912	\$110,895	\$27,823
College Work Study	0	102,345	22,592	0	22,592	22.1%	79,753	16,247	6,345
Total Federal Funded	\$0	\$594,975	\$161,310	\$0	\$161,310		\$433,665	\$127,142	\$34,168
Private Funded									
Customized Contract Training	\$0	\$50,000	\$4,877	\$0	\$4,877	9.8%	\$45,123	\$4,493	\$384
EMS Trauma Training	0	7,000	1,400	0	1,400	20.0%	5,600	70	1,330
Parent Co-op	0	40,000	9,489	0	9,489	23.7%	30,511	9,560	(71)
Child Care Aware	0	203,503	78,429	7,099	85,528	42.0%	117,975	42,297	43,231
Corrections Ed AA Degree - Seattle Foundation	0	19,848	0	0	0	0.0%	19,848	19,848	(19,848)
Working Families Support Network	0	75,678	28,578	12,000	40,578	53.6%	35,100	75,678	(35,100)
ESD 123 Consulting & Home Services	0	83,637	17,038	0	17,038	20.4%	66,599	33,638	(16,600)
Waitsburg School District Preschool	40,000	40,000	8,330	0	8,330	20.8%	31,670	0	8,330
Legacy for Health - Tobacco Free Initiative	0	5,000	298	0	298	6.0%	4,702	5,000	(4,702)
SE Washington Economic Development	0	22,405	9,480	0	9,480	42.3%	12,925	11,335	(1,855)
Avista	0	18,927	2,557	0	2,557	13.5%	16,370	18,927	(16,370)
Total Private Funded	\$40,000	\$597,950	\$177,622	\$19,099	\$196,721		\$401,229	\$252,798	(\$56,077)
Fiscal Agent Contracts									
Community Network	\$0	\$28,863	\$21,160	\$0	\$21,160	73.3%	\$7,703	\$28,863	(\$7,703)
Early Learning Coalition (ELC)	0	40,520	22,280	0	22,280	55.0%	18,240	18,082	4,198
Snake River Salmon Recovery Board (SRSRB)	0	361,376	130,107	57,649	187,756	52.0%	173,620	75,117	112,639
Bonneville Power Administration (SRSRB)	0	249,661	77,785	4,718	82,503	33.0%	167,158	53,759	28,744
Total Fiscal Agent Contracts	\$0	\$680,420	\$251,332	\$62,367	\$313,699		\$366,721	\$175,821	\$137,878
Grand Total of All Grants & Contracts	\$45,834	\$11,769,129	\$4,363,865	\$467,166	\$4,831,031	41.0%	\$6,938,098	\$3,421,715	\$1,409,316

#### WALLA WALLA COMMUNITY COLLEGE

#### **MEMORANDUM**

**DATE:** December 15, 2016

**TO:** Board of Trustees

**FROM:** Sherry Hartford, Vice President of Human Resources

**SUBJECT:** Human Resources Update

#### Benefits Update

Effective January 1, 2017, all newly employed full-time employees will be automatically enrolled in the State of Washington Deferred Compensation Program which is administered by the Department of Retirement Systems (DRS). Employees who do not want to participate must waive, within 30 days, to avoid having a reduction taken from their paycheck (3% is the default deduction). DRS indicates that this approach is a best practice to ensure employees save for retirement.

Retirements/Resignations/Separations, November 2016 None

#### **Current Recruitments**

- 1) HVAC Instructor, Coyote Ridge Corrections Center
- 2) English Faculty, Tenure Track, Arts & Sciences
- 3) Director of Safety and Security
- 4) Travel Accountant, Business Services

# COMMUNITY

#### Walla Walla Community College

500 Tausick Way Walla Walla, WA 99362-9267 (509) 522-2500 FAX (509) 527-4800

DATE: December 15, 2016

TO: Board of Trustees

FROM: Dr. Nick Velluzzi

RE: Interim Fall Quarter 2016 Enrollment Report

Attached is the Interim Enrollment Report for Fall Quarter, 2016. The attached report presents enrollment by funding source: state funded, contract enrollment, and self-support. Enrollment is accounted for by FTE and unduplicated headcount. Running Start and Alternative Education Program enrollment is also included. Finalized fall enrollment will be presented in the regular January Board meeting.

- State funded enrollment is currently 2,696.6 FTEs, down -7.0% or -204.4 FTEs from the *close* of Fall Quarter 2015. Unduplicated headcount is currently 3,787, down -176 or -4.4% from last fall.
- Contract enrollment is reporting 1,279.2 FTEs, up 38.2 FTEs, or 3.1% from the *close* of last Fall Quarter. Corrections education is reporting 1,213.4 FTEs, which is up by 30.6 FTEs, 2.6% from last year.
- Self-support enrollment is currently reporting 29.1 FTEs, down -4.3 FTEs or -13.0% from the *close* of Fall Quarter 2015.
- Running start is reporting 160.5 FTEs, up 24.3 FTEs or 17.8% from the *close* of last Fall Quarter. AEP is reporting 78.9 FTEs, down -18.6 FTEs or -19.1% from the *close* of last Fall Quarter.

# **Interim Fall Enrollment Board Report**

**State Supported FTE Enrollment 2016-17** 

		Summer	Quarter			Fall Qı	uarter			Winter	Quarter			Spring	Quarter			Annuali	zed - YTD	
	15-16	16-17	Nom	%	15-16	16-17 To-	Nom	%	15-16	16-17	Nom	%	15-16	16-17	Nom	%	15-16	16-17	Nom	%
Administrative Unit	Final	Final	Change	Change	Final	Date	Change	Change	Final	10-17	Change	Change	Final	10-17	Change	Change	Final	10-17	Change	Change
С																				
Prof. Tech	55.3	46.5	-8.8	-15.9%	247.7	245.12	-2.6	-1.1%	244.9				247.44				265.1			
D																				
Transitional	71.3	64.5	-6.8	-9.6%	379.2	318.77	-60.4	-15.9%	501.3				280.58				410.8			
Н																				
Extended Learning	175.9	197.2	21.3	12.1%	298.9	294.08	-4.8	-1.6%	325.8				326.77				375.8			
J																				
Clarkston	66.3	52.6	-13.6	-20.6%	294.7	246.1	-48.6	-16.5%	265.7				259.98				295.5			
K																				
Academic Transfer	92.2	95.4	3.2	3.4%	869.2	777.5	-91.7	-10.5%	801.3				718.94				827.2			
M																				
Nursing/Allied Health	96.4	85.1	-11.3	-11.7%	264.7	265.65	1.0	0.4%	270.2				283.65				305.0			
Р																				
Business/Entre	103.2	89.2	-14.0	-13.6%	322.1	330.53	8.4	2.6%	336.2				299.95				353.8			
R																				
Ag/Water/Energy	55.8	68.8	13.0	23.3%	224.5	218.8	-5.7	-2.5%	234.2				217.99				244.2			
Total	716.4	699.1	-17.2	-2.4%	2901.0	2696.55	-204.4	-7.0%	2979.7				2635.3				3077.4			

### **Contract FTE Enrollment 2016-17**

		Summer	Quarter			Fall Qı	uarter			Winter	Quarter			Spring	Quarter			Annualiz	zed - YTD	
	15-16	16-17	Nom	%	15-16	16-17 To-	Nom	%	15-16	16-17	Nom	%	15-16	16-17	Nom	%	15-16	16-17	Nom	%
	Final	Final	Change	Change	Final	Date	Change	Change	Final	10-17	Change	Change	Final	10-17	Change	Change	Final	10-17	Change	Change
Total DOC	1139.7	1050.45	-89.3	-7.8%	1182.8	1213.4	30.6	2.6%	1160.9				1197.9				1560.4			
Other Contract	0.8	0.4	-0.4	-50.0%	58.2	65.7	7.5	13.0%	57.4											
Total Contract	1140.4	1050.9	-89.6	-7.9%	1241.0	1279.2	38.2	3.1%	1218.3				1223.2				1607.6			

**Self-Support/Community Service FTE Enrollment 2016-17** 

		Summer	Quarter			Fall Qı	uarter			Winter	Quarter			Spring	Quarter			Annualiz	ed - YTD	
	15-16	16-17	Nom	%	15-16	16-17 To-	Nom	%	15-16	16 17	Nom	%	15-16	16 17	Nom	%	15-16	16 17	Nom	%
	Final	Final	Change	Change	Final	Date	Change	Change	Final	16-17	Change	Change	Final	16-17	Change	Change	Final	16-17	Change	Change
Total Self-Support	39.9	43.7	3.77	9.4%	33.4	29.1	-4.3	-13.0%	13.3				31.0				39.2			

## **Unduplicated Headcount 2016-17**

State Support	2300	2325	25	1.1%	3965	3789	-176	-4.4%	4086		3990				
Contract	1694	1469	-225	-13.3%	1737	1661	-76	-4.4%	1722		1650				
Undup Headcount	3994	3794	-200	-5.0%	5702	5450	-252	-4.4%	5808		5664				

### **Running Start and AEP FTE Enrollment 2016-17**

	15-16 Final	16-17 Final	Nom Change	% Change	15-16 Final	16-17 To- Date	Nom Change	% Change	15-16 Final	16-17	Nom Change	% Change	15-16 Final	16-17	Nom Change	% Change	15-16 Final	16-17	Nom Change	% Change
RS "billable" FTEs"					136.2	160.5	24.3	17.8%	133.8				127.2				134.9			
AEP "billable" FTEs					97.5	78.9	-18.6	-19.1%	88.8				85.5				90.6			

# Walla Walla Community College Board of Trustees Sixth Month Presidential Evaluation of Dr. Derek Brandes

# **Leadership Priorities:**

As a result of what I have observed so far, the President is leading the College to:

As a	i esuit oi wilat i	ilave observed	i so iai, the Fresia	ent is leading t	ne conege to.	
1.	Be Mission I	Driven				
	5	4	3	2	1	
Stron	igly Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comi	ments:					
2.	Strengthen	Student Diversi	ity and Access			
	5	4	3	2	1	
Stron	igly Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comi	ments:					
3.	Strengthen	Student Enrolln	nent, Retention ar	nd Outcomes		
	5	4	3	2	1	
Stron	igly Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comi	ments:					
4.	_	and Expand Pro Sources of Revo	•	/Business Partr	erships, Financial Resource	s and
	5	4	3	2	1	
Stron	ngly Agree	Agree	Undecided	Disagree	Strongly Disagree	
Comi	ments:					

5.	The President i	s Supporting Cla	rkston Facilities	Expansion	
	5	4	3	2	1
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree
Comme	ents:				
6.	Nurture, Expan	d, and Leverage	WWCC's Presei	nce in Surroundi	ng Communities
	5	4	3	2	1
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree
Comme	ents:				
7.	Improve Risk M	lanagement			
	5	4	3	2	1
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree
Comme	ents:				
Pres	idential A	ttributes:			
	owing are attrib please rate the fo		lesires the Presid	dent to have. Ba	sed on what you have observed
8.	Passionate abo	ut the communi	ity college missi	on	
	5	4	3	2	1
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree
Comme	ents:				
9.	A student-cent	ered advocate			
	5	4	3	2	1
Strongl	y Agree	Agree	Undecided	Disagree	Strongly Disagree
Comme	ents:				

	5	4	3	2	1
Stron	gly Agree	Agree	Undecided	Disagree	Strongly Disagree
Comr	nents:				
11.	A goal-focus	sed, entreprene	eurial, and directio	n-setting strate	egic planner
	5	4	3	2	1
Stron	gly Agree	Agree	Undecided	Disagree	Strongly Disagree
Comr	nents:				
12.	A dynamic a	and politically a	stute relationship	and team build	der
	5	4	3	2	1
Stron	gly Agree	Agree	Undecided	Disagree	Strongly Disagree
Comr	nents:				
13.	An enthusia	stic and inspira	tional leader		
	5	4	3	2	1
Stron	gly Agree	Agree	Undecided	Disagree	Strongly Disagree
Comr	nents:				
14.	A transpare	nt and collabor	ative leader		
	5	4	3	2	1
Stron	gly Agree	Agree	Undecided	Disagree	Strongly Disagree
Comr	nents:				

A progressive leader for promoting and strengthening inclusion and diversity

10.

15.	An effective and exceptionally skilled communicator					
	5	4	3	2	1	
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					
16.	An ongoing dialog with key leaders in setting goals and priorities					
	5	4	3	2	1	
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					
17.	A strong lea	ader				
	5	4	3	2	1	
Strongly Agree		Agree	Undecided	Disagree	Strongly Disagree	
Comr	nents:					
<u>Addit</u>	ional Comme	<u>nts</u>				
				stee		(date)
				stee		(date)
				stee		(date)
				stee		(date)
			, Tru:	stee		(date)